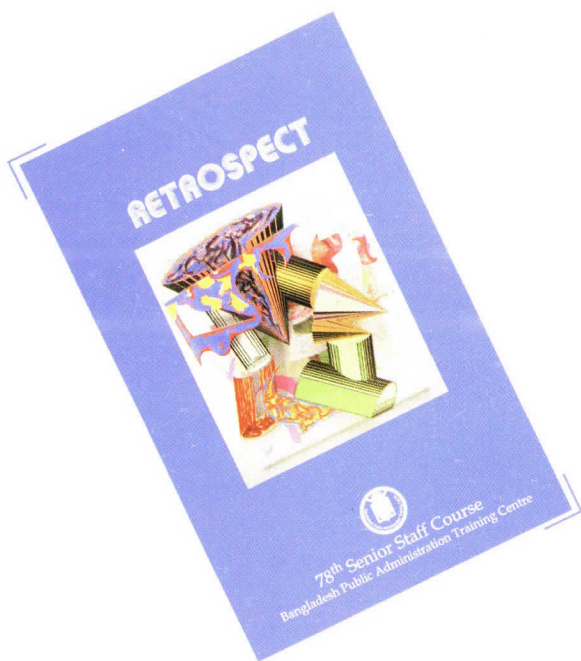


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RETROSPECT

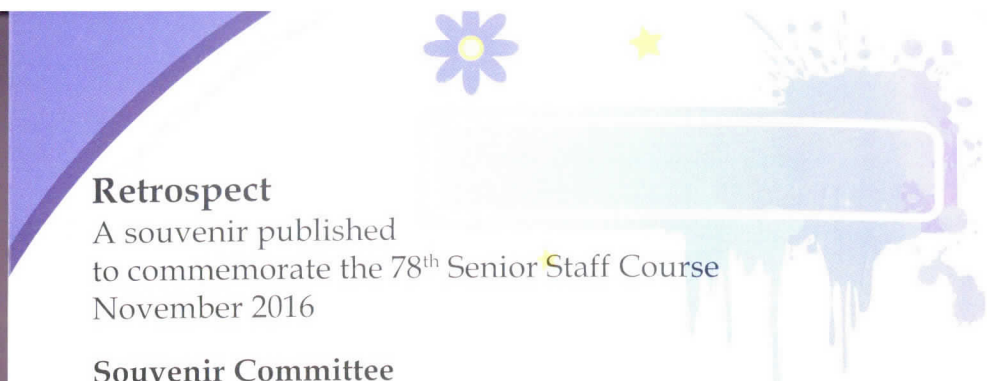


78th Senior Staff Course
Bangladesh Public Administration Training Centre



78th Senior Staff Course

25 September 2016 - 8 November 2016
Bangladesh Public Administration Training Centre
Savar, Dhaka



Retrospect

A souvenir published
to commemorate the 78th Senior Staff Course
November 2016

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Souvenir Committee, 78th Senior Staff Course
Bangladesh Public Administration Training Centre,
Savar, Dhaka





RECTOR



MESSAGE

It is indeed immense pleasure for me to know that the participants of 78th Senior Staff Course are going to publish a souvenir titled “Retrospect” to commemorate their sweet and colorful memories of 45 days stay at Bangladesh Public Administration Training Center with a view to foster friendship and cooperation in days to come.

The course commenced with an inspiring motto -“Service First”. I am sure course members have been well equipped with an insightful look into the dynamics of socio-cultural, politico-economic and natural environment of the country. I believe, this will help them to contribute more effectively in state building activities.

I am aware that the course was intensely packed with busy schedules. Despite this, all course members certainly worked hard to bring out this souvenir. This surely demonstrates their resilience and firm conviction to commitment. I am sure this group of vibrant officers will mark their foot prints in all spheres of national life and render best service to the people.

I sincerely appreciate the efforts of the participants and wish further success in their personal and professional life.

A.L.M. Abdur Rahman ndc



COURSE DIRECTOR
&
Member Directing Staff (Project)

MESSAGE

It gives me immense pleasure to learn that the 78th Senior Staff Course is going to publish a souvenir on the eve of their departure. Amidst the busy daily sessions, this publication of the souvenir epitomizes their commitment to reflect and to reveal the zesty colourful days spanning over the training period.

The SSC has been designed to develop an analytical mind in order to effectively deal with the diverse challenges and develop capacities for innovation, receptivity and adaptability. I feel privileged, in my capacity as the course director, in taking all the participants on board to a journey to that end. I strongly believe that this course will further elevate their proficiency and efficiency which will be a contributory factor towards prosperous Bangladesh.

I extend my heartfelt thanks to the course members for their jovial participation in the course curriculum and esprit de corps. I hope that this souvenir will remain as a source of inspiration and bondage in retrospect to these wonderful memories of BPATC.

I wish you all a grand success in life.

Md. Zaydul Hoque Molla ndc



EDITORIAL

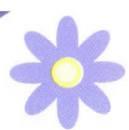
In retrospect, revisiting the BPATC and having a communion with its lush green nature and intellectual warmth seem to be something that most BCS cadre officials relish. Though every day we look forward to the dawning of a better and brighter tomorrow, but we cannot help basking in the memories of the bygone days as we grow in age. So, here is **Retrospect**- the 78th SSC souvenir- in order for us to re-live the memories of the training days and relish them as we would look back into them afterwards.

Our heartfelt thanks are due to the respected Rector Mr. A.L.M Abudur Rahman ndc and the Course Management Team whose unflinching support extended to the publication of this souvenir also. We are grateful to our sponsors and contributors.

This souvenir would perhaps bear some mark of haste, as setting aside some time out of our tight and busy schedule for this souvenir was really challenging. So, apology in advance for any inadvertence, error or omission.

Happy reading.

Dr Ahmed Munirus Saleheen
Editor, Retrospect



78th Senior Staff Course



Theme

Service First

Course Management Team

Course Advisor

Mr A.L.M. Abdur Rahman ndc, Rector

Course Director

Mr. Md. Zaydul Hoque Molla ndc, MDS (Project)

Course Coordinators



Mr. Md. Sohel Imam Khan
Director



Mr. K.M. Abdul Kader
Deputy Director



Mr. Razib Mia
Evaluation Officer



Md. Ziaur Rahman Khan

Batch and Joining year: BCS 5th, 1986

Home District: Dinajpur

Office: Joint Secretary
Ministry of Industries
91, Motijheel C/A, Dhaka

Phone/mobile: 01817-585925

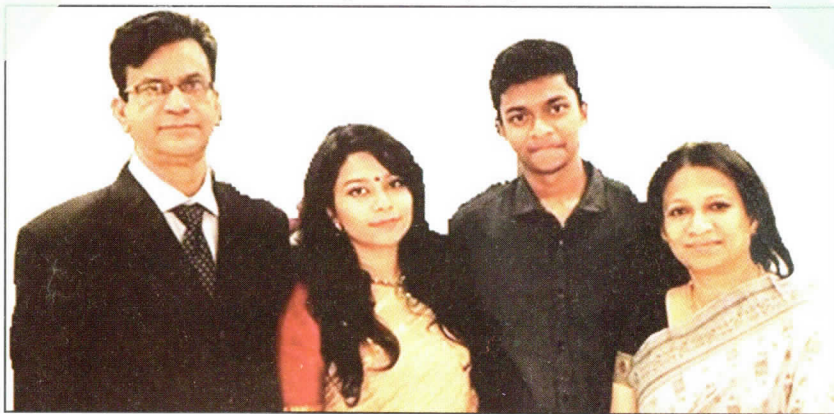
Email: zrliton@yahoo.com,
zrliton@gmail.com

Hobby: Playing cricket and table tennis,
drawing cartoon and angling

Philosophy of life: Stay low, stay quiet, keep
it simple, don't expect too much and enjoy
what you have.

Reflection about the course period: Please
see my cartoon somewhere else in this souve-
nir

Post-retirement plan: Not yet planned.





Muhammad Amjad Hussain

Batch and Joining year: BCS 6th, 1986

Home District: Satkhira

Office: Director (Finance and Accounts)
[Joint Secretary]
Bangladesh Road Transport Corporation (BRTC)
Dhaka

Phone/mobile: 01710-880123

Email: mamjad.h@gmail.com

Hobby: Reading and travelling

Philosophy of life: Life is a priceless gift from God. I will make this gift meaningful with universal love.

Reflection about the course period: I am keeping my eyes, ears and mind open all the time, so that I can learn something new each day

Post-retirement plan: I am a cosmic traveler. I was never born and I will never die. I am simply travelling through this earth. At the end of this journey, I will start another





Md. Faizul Kabir

Batch and Joining year: BCS 6th Batch , 1986

Home District: Comilla

Office: Joint Secretary
Ministry of Youth & Sports
Bangladesh Secretariat, Dhaka

Phone/mobile: 01711-442086, 02-9575504

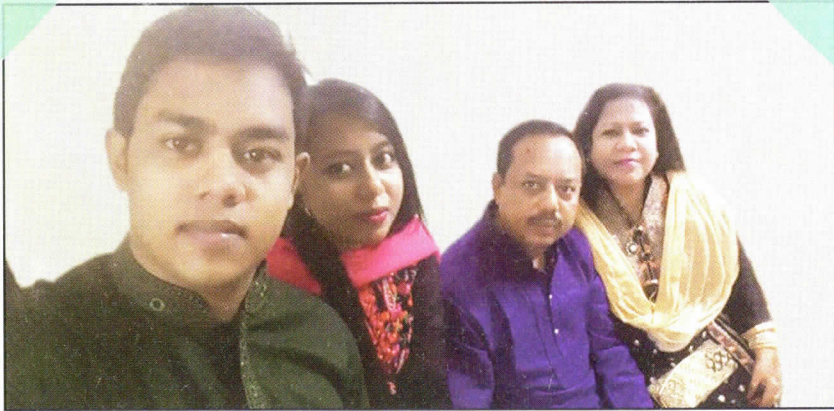
Email: mdfaizulkabir@yahoo.com

Hobby: Sports, watching films & visiting sites

Philosophy of life: Doing good for others, at least not to harm anyone

Reflection about the course period: Reaction is mixed. Tight schedule and so many assignments are boring. But sports time and gossiping with the course mates are really charming

Post-retirement plan: Doing something which will benefit my family and my country. Also spending some time for world tour with my wife





A.N. Ahammad Ali

Batch and Joining year: BCS 7th, 1988

Home District: Jessore

Office: Secretary [Joint Secretary]
National River Conservation Commission
Dhaka-1000.

Phone/mobile: 02-55121651, 01711-806715

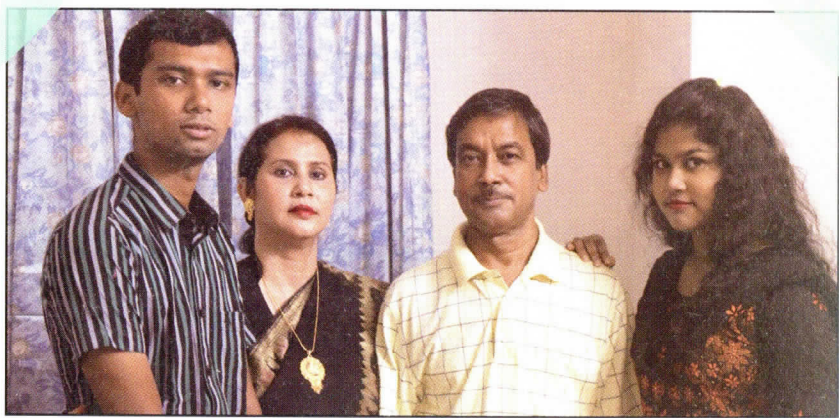
Email: nannu_jessore@yahoo.com

Hobby: Travelling, to know the price of various good in various shops

Philosophy of life: Hearig the bell of church don't ask "who passes away" think that is you

Reflection about the course period: Trying to feed all the food for the rest of life within 45 days

Post-retirement plan: Literature writing





Md. Anwar Hossain

Batch and Joining year: BCS 7th, 1988

Home District: Patuakhali

Office: Joint Secretary

Ministry of Health and Family Welfare
Bangladesh Secretariat, Dhaka

Phone/mobile: 01711-966190

Email: hossain.health@gmail.com

Hobby: Thinking about social discriminations
and trying to reduce them

Philosophy of life: To do something

Reflection about the course period: Not Bad

Post-retirement plan: Social work





Md. Fazlur Rahman Bhuiyan

Batch and Joining year: BCS 7th, 1988

Home District: Dhaka

Office: Director Programme [Joint Secretary]
Directorate of Primary Education
Ministry of Primary and Mass Education
Dhaka

Phone/mobile: 01715-701379

Email: frbhy@yahoo.com

Hobby: Games and Tour

Philosophy of life: Do justice for all

Reflection about the course period: Songs of birds and floral greenery of BPATC, smiling faces of friends and colleagues relieve my sorrows of missing family members and tiredness of exhaustive beneficial course

Post-retirement plan: Never retire. Want to work for people even in the last day of my life





Kulsum Begum

Batch and Joining year: BCS 7th, 1988

Home District: Brahmanbaria

Office: Joint Secretary
Ministry of Health and family Welfare
Bangladesh Secretariat, Dhaka

Phone/mobile: 01715-725865, 02-9577980 (off)

Email: kulsum63@yahoo.com

Hobby: Plantation, reading biography/hunting stories, watching emotional movies and culinary shows

Philosophy of life: To maintain uniformity between word and action

Reflection about the course period: Interaction and away from monotonous office work

Post-retirement plan: Visit some favourite places, reading books, contribute to son's family as an active grandma





Md. Shahjahan Miah

Batch and Joining year: BCS 7th, 1988

Home District: Habigonj

Office: Joint Secretary
Ministry of Labour and Employment
Bangladesh Secretariat, Dhaka

Phone/mobile: 01711-133323, 02-9575587(Off),
02-9014815(Res)

Email: shahjahanmiah4934@gmail.com

Hobby: Football, cricket and watching T.V

Philosophy of life: Life is nothing but reality is fact.

Reflection about the course period: Morning work, daily food and sports programme in BPATC are good for long life.

Post-retirement plan: I want to go back to my village and work towards improving primary education system





Md. Azizul Alam

Batch and Joining year: BCS 8th, 1989

Home District: Pabna

Office: Joint Secretary
Finance Division, Ministry of Finance
Bangladesh Secretariat, Dhaka

Phone/mobile: 01712-172170, 02-9574005 (off)

Email: md.azizulalam@yahoo.com

Hobby: Reading and playing tennis.

Philosophy of life: To serve the underprivileged

Reflection about the course period: Experiencing. Also remembering the early years in service

Post-retirement plan: Continue study on contemporary economic issues





Shyam Kishore Roy

Batch and Joining year: BCS 8th, 1989

Home District: Sirajgonj

Office: Director, Local Government [Joint Secretary]
Divisional Commissioner's Office
Rajshahi

Phone/mobile: 01711-781704

Email: shyam_dyed@yahoo.com

Hobby: Internet surfing, reading detective fiction,
tree plantation

Philosophy of life: He who is satisfied with what he
has is the happy man.

Reflection about the course period: Well organized,
disciplined and effective course. Considering the
number of modules and load of works to do, the
course duration should be increased to at least 60
days

Post-retirement plan: Just to lead the rest of my life
stress free, nothing more than that





Md Atiqul Huq

Batch and Joining year: BCS 8th, 1989

Home District: Kishoregonj

Office: Joint Secretary
Ministry of Home Affairs
Dhaka

Phone/mobile: 01712-157379, 02-9574506

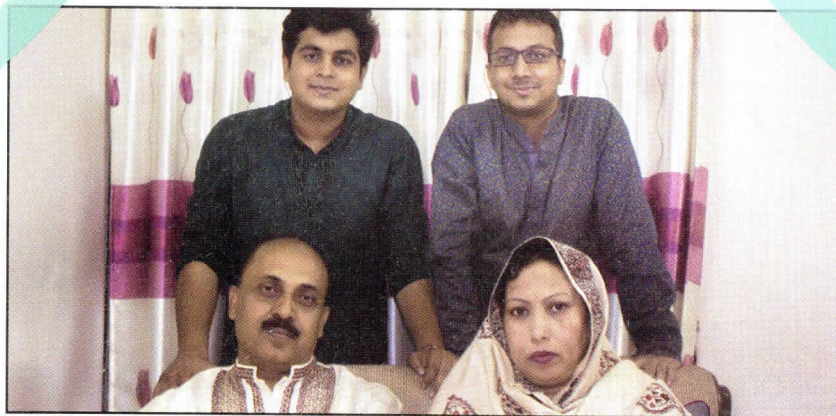
Email: atiqhuq@gmail.com

Hobby: Travelling

Philosophy of life: To work for the distressed

Reflection about the course period: Without/less
assignment, it would be very enjoyable

Post-retirement plan: To establish an old home





Shamima Haque

Batch and Joining year: BCS 8th, 1989

Home District: Gopalganj

Office: Joint Secretary

Ministry of Disaster Management and Relief

Dhaka

Phone/mobile: 01722-447194

Email: shamimahaque2010@gmail.com

Hobby: Cooking and gardening

Philosophy of life: Know thyself

Reflection about the course period: Too many things to know and to be responsible towards people

Post-retirement plan: To pass time with family





Md. Arifur Rahman Apu

Batch and Joining year: BCS 8th, 1989

Home District: Habiganj

Office: Joint Secretary,
Ministry of Railways,
Rail Bhaban, Abdul Goni Road, Dhaka

Phone/mobile: 01911-496325

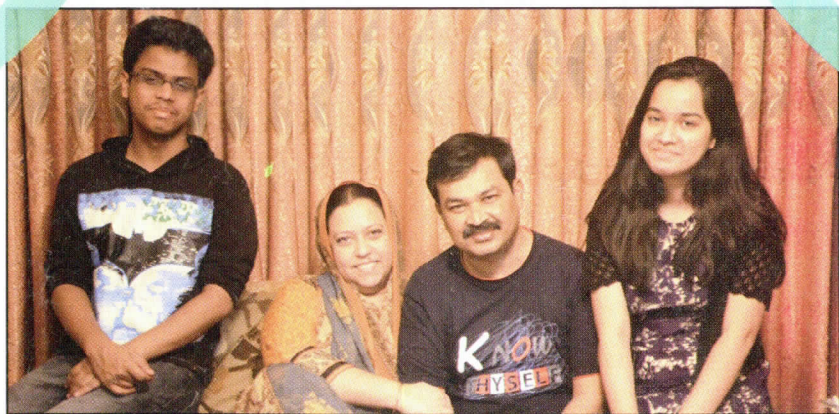
Email: apu_2509@yahoo.com

Hobby: Travelling, reading

Philosophy of life: Never give up

Reflection about the course period: It was fun
and refreshing

Post-retirement plan: I will go back to my
village home. To engage myself in social work





Md. Rafiqul Islam

Batch and Joining year: BCS 9th, 1991, January

Home District: Brahmanbaria

Office: Joint Secretary
Ministry of Railways
Dhaka

Phone/mobile: 01712-266391, 02-9333539 (res.)

Email: rafiq196491k@gmail.com

Hobby: Thinking for nothing

Philosophy of life: Nothing is absolute except God

Reflection about the course period: Everything is in the books but nothing in the reality

Post-retirement plan: To be a farmer with two acres of land





Ashok Kumar Debnath

Batch and Joining year: BCS 10th, 1991, December

Home District: Bagerhat

Office: Additional Divisional Commissioner
[Joint Secretary]
Dhaka

Phone/mobile: 01711-170158, 02-9338299

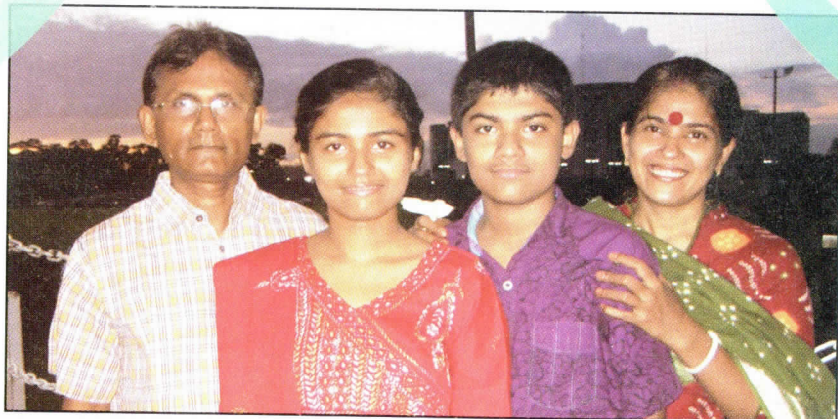
Email: ashokdebnath@ymail.com.

Hobby: Sketching, reading books

Philosophy of life: Honest thinking, simple living

Reflection about the course period: Got the taste
of student life after long time

Post-retirement plan: After retirement I would
like to go back to my village and want to establish
an agricultural farm in my paternal land





Md. Shakhawat Hossain

Batch and Joining year: BCS 10th 1991, December

Home District: Munshiganj

Office: Director (Admn) [Joint Secretary]
Bangladesh Television
Dhaka

Phone/mobile: 01818-044719, 02-9352436

Email: shakhawat1991@gmail.com

Hobby: Travelling, playing tennis, watching
cricket match, etc.

Philosophy of life: "Never let your sense of
morals prevent you from doing what is right"

Reflection about the course period: "Knowing is
not enough; we must apply, Willing is not enough;
we must do"

Post-retirement plan: At present, I don't have any
plan





Md. Mashiur Rahman

Batch and Joining year: BCS 10th, 1991, December

Home District: Brahmanbaria

Office: Director (Finance) [Joint Secretary]
Bangladesh Rural Development Board
Dhaka

Phone/mobile: 01711-403093, 02-8180005

Email: mrahman1167@yahoo.com

Hobby: Gossiping, listening song

Philosophy of life: To be a human being

Reflection about the course period: I am enjoying the course from morning exercise to last event at night. Coursemates are very friendly

Post-retirement plan: I like to work with orphanage to make orphans skilled manpower





Mohammad Bazlur Rahman

Batch and Joining year: BCS 5th, 1986

Home District: Mymensingh

Office: Project Director [Joint Secretary]
TA Project for Wind Resources Mapping
Ministry of Power, Energy and Mineral Resources
Dhaka

Phone/mobile: 01556-390510, 02-9120680(Res)

Email: engr.mbr@gmail.com

Hobby: Reading books

Philosophy of life: Do good to others without expecting anything in return

Reflection about the course period: I feel that had I not joined the course I would have missed the opportunity to know my excellent batchmates and other colleagues

Post-retirement plan: Slavery will end with the retirement and I will be free to do anything I love. I have a plan to engage myself in social development work in my village





Dr. Ahmed Munirus Saleheen

Batch and Joining year: BCS 9th, 1991, January

Home District: Mymensingh

Office: Joint Secretary
Finance Division
Bangladesh Secretariat, Dhaka

Phone/mobile: 01713-017554, 02-9576019 (off)

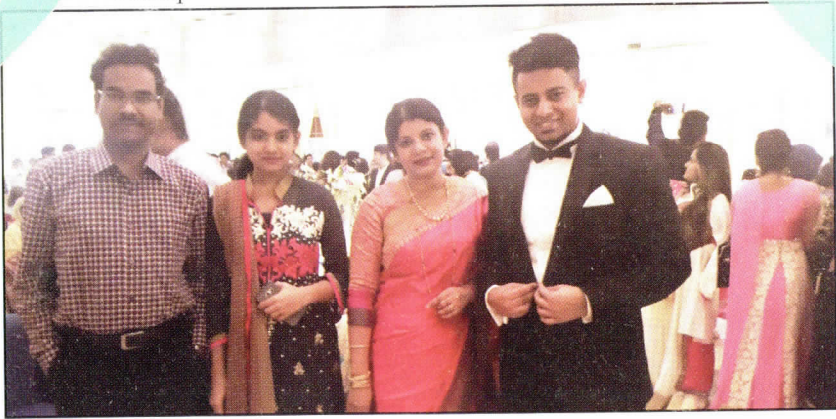
Email: ahmedmsaleheen@gmail.com

Hobby: Reading, travelling and playing chess online

Philosophy of life: Life is beautiful and so many things to do. Make the best use of it

Reflection about the course period: Far from madding crowd and routine life, I enjoyed a nice diversion

Post-retirement plan: I have never been a good planner. But I believe that I have miles to go before I sleep





Md. Badrul Anam Bhuiyan

Batch and Joining year: BCS 5th, 1986

Home District: Comilla

Office: Director [Joint Secretary]
Bangladesh Shilpakala Academy
Dhaka

Phone/mobile: 01715-090609

Email: badrulanamb@yahoo.com

Hobby: Visiting foreign countries

Philosophy of life: Dedicate yourself to the service of mankind

Reflection about the course period: I have passed a very nice time in the SSC course at BPATC. The well disciplined activities will remain ever fresh in my mind

Post-retirement plan: Not decided yet





Md. Shahadat Hossain

Batch and Joining year: BCS 7th, 1988

Home District: Jessore

Office: Director [Joint Secretary]
Bangladesh Parjatan Corporation
Dhaka

Phone/mobile: 01711-372226

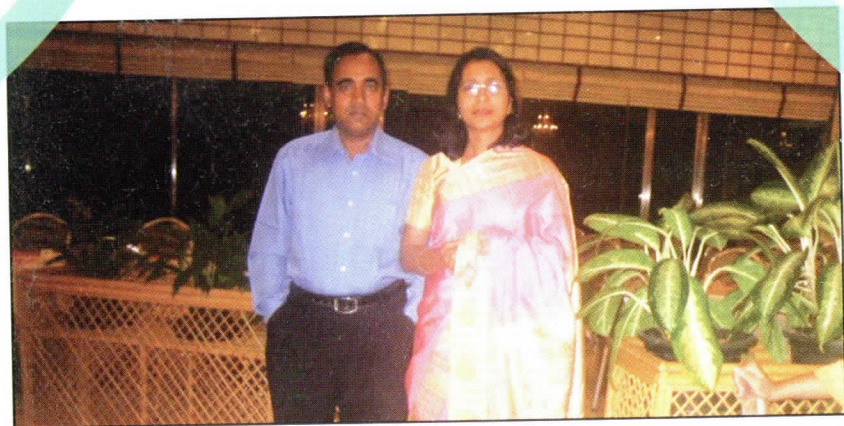
Email: mshossain62@yahoo.com

Hobby: Reading, listening music

Philosophy of life: To be happy

Reflection about the course period: Tired of assignments

Post-retirement plan: I like to remain mobile and active like now





Md. Hasanul Islam

Batch and Joining year: BCS 9th, 1991, January

Home District: Tangail

Office: Director [Joint Secretary]
Bangladesh Hi-tech Park Authority

ICT Tower, Agargaon, Dhaka

Phone/mobile: 01534-890856, 02- 8181704

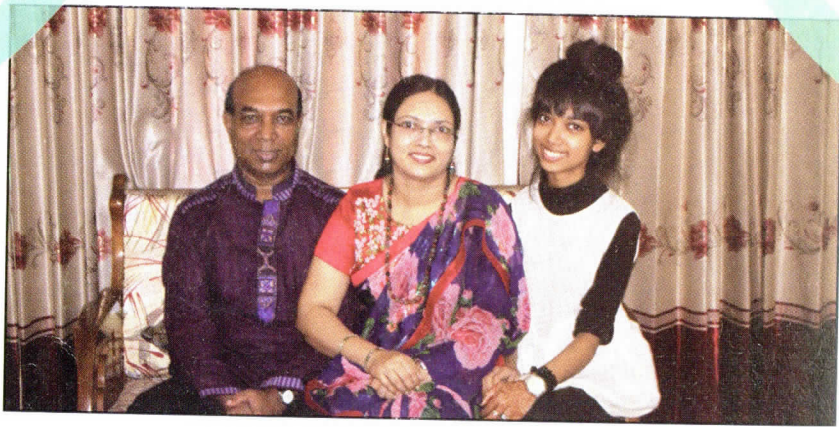
Email: hasanulislam91@gmail.com

Hobby: Angling

Philosophy of life: Enjoy the simplicity of life

Reflection about the course period: The course helps participants in formulating policies in a better way. It helps establish relationship with different levels of officers.

Post-retirement plan: To get involved in social activities





Md. Shahadat Hossain

Batch and Joining year: BCS 7th, 1988

Home District: Jessore

Office: Director [Joint Secretary]
Bangladesh Parjatan Corporation
Dhaka

Phone/mobile: 01711-372226

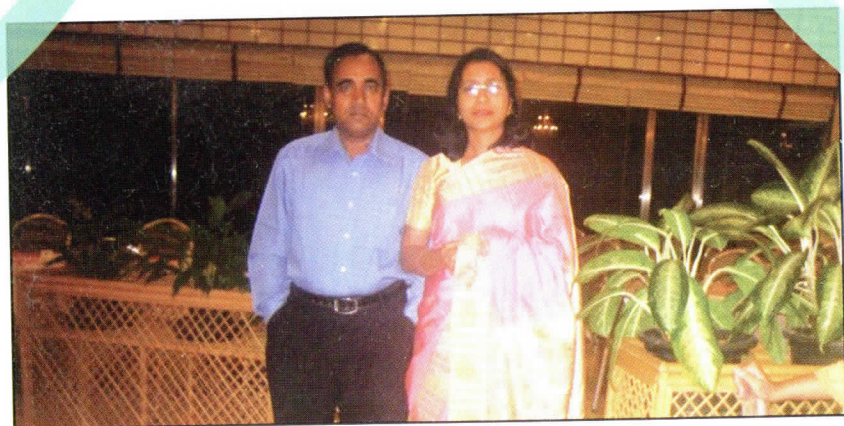
Email: mshossain62@yahoo.com

Hobby: Reading, listening music

Philosophy of life: To be happy

Reflection about the course period: Tired of
assignments

Post-retirement plan: I like to remain mobile
and active like now





Md. Hasanul Islam

Batch and Joining year: BCS 9th, 1991, January

Home District: Tangail

Office: Director [Joint Secretary]
Bangladesh Hi-tech Park Authority
ICT Tower, Agargaon, Dhaka

Phone/mobile: 01534-890856, 02- 8181704

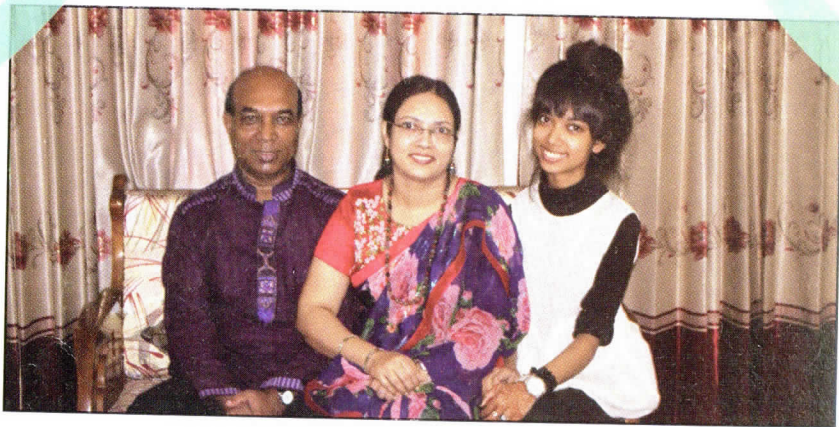
Email: hasanulislam91@gmail.com

Hobby: Angling

Philosophy of life: Enjoy the simplicity of life

Reflection about the course period: The course helps participants in formulating policies in a better way. It helps establish relationship with different levels of officers.

Post-retirement plan: To get involved in social activities





Dulal Krishna Saha

Batch and Joining year: BCS 9th, 1991

Home District: Munshiganj.

Office: Director(Administration) [Joint Secretary]
Rajuk, Dhaka

Phone/mobile: 01711-408180, 02-9569045(Office)

Email: dssahadul@gmail.com

Hobby: Travelling, Reading

Philosophy of life: Life is not like a bed of roses. So, work hard to achieve success.

Reflection about the course period: A standard time schedule and an excellent course design are really appreciable. This course will be helpful for our service.

Post-retirement plan: After retirement I would like to do something for proper use of my endless time. So, I may choose teaching/law practice or do some agriculture works which will give me pleasure.





A.K.M. Mizanur Rahman

Batch and Joining year: BCS 9th, 1991, January

Home District: Barisal

Office: Director, Joint Secretary
Department of Environment

Dhaka

Phone/mobile: 01711-807629, 02-8181769

Email: mizan5442@yahoo.com

Hobby: Reading and travelling

Philosophy of life: Honesty is the best policy

Reflection about the course period: The course has energized me to go further with a great pace

Post-retirement plan: I would like to be engaged in social work after my retirement





Surath Kumar Sarker

Batch and Joining year: BCS 5th, 1986

Home District: Rajshahi

Office: Deputy Director General (Programme)
[Joint Secretary]
Bangladesh Television, Dhaka

Phone/mobile: 01711-150092, 02-8316212

Email: surathsarker@gmail.com

Hobby: Travelling and watching sports in television

Philosophy of life: To serve mankind

Reflection about the course period: The course is very befitting at this level. Also helped a lot to share experiences with the course mates

Post-retirement plan: Will travel throughout the world and work for the cause of helpless people





A.H.M. Ahsan

Batch and Joining year: BCS 9th, 1991, January

Home District: Madaripur

Office: Joint Secretary
Ministry of Commerce
Bangladesh Secretariat, Dhaka

Phone/mobile: 01827-100237

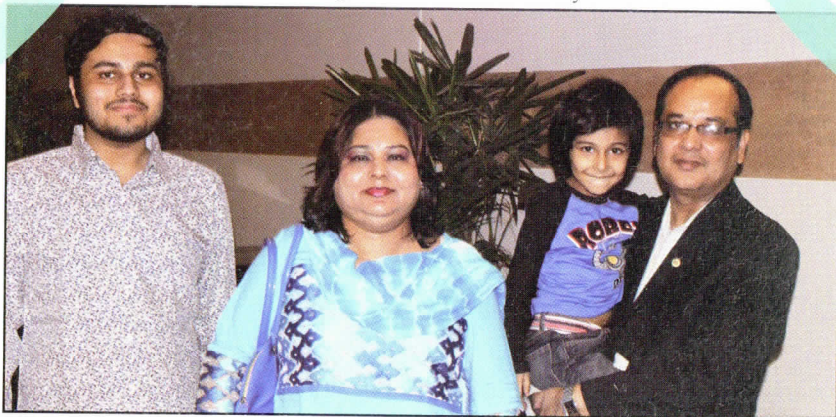
Email: ahsan_6522@yahoo.com

Hobby: Reading, sports, music

Philosophy of life: Life is like an abstract art, there is always something to find when you read between the lines

Reflection about the course period: The course has immensely contributed to my understanding of some of the very important issues of public service. I have learned to critically examine choices and make decision

Post-retirement plan: Yet to have any





Col A N M Manzoorul Haque Mazumder, afwc,psc,G

Batch and Joining year: 25th BMA Long Course, 1991

Home District: Comilla

Office: Col Staff, AHQ, AG's Branch, PA Dte

Phone/mobile: 01769-004142

Email: manzoor4142@yahoo.com,
manzoorscc388@gmail.com

Hobby: Sports (golf, tennis, football, basketball), reading books, listening music and enjoying movies

Philosophy of life: Be a good human being

Reflection about the course period: To me intrinsic value of this course remains as more friendship, more collaboration and thirst for more knowledge. I am overwhelmed by the intellect and vast experiences of course members. This is a good platform to generate share and care and promote prosperity together

Post-retirement plan: Working for underprivileged people



Introduction

In many occasions I have heard a lot of appreciation about BPATC and every time I passed this institution along Dhaka-Savar road I thought it must have been a beautiful place. I did never think that someday I will be an alumnus of this prestigious training institution. With its pristine beauty and acclaimed vision of developing patriotic, competent and professional civil servants, the institution is promoting a culture of continuous learning to foster a knowledge-based civil service in Bangladesh. I feel myself fortunate to join 78th Senior Staff Course in this institution with an insightful motto of “Service first”.

Icebreaking

2. Being a uniformed personal, this is my first professional training outside military environment. On the first day I felt a little aloof finding all new faces in a different environment. But soon it faded away as we were introduced with each other followed by an inspiring opening address from respected Rector. I was nominated to express my expectation in the forum and later felt extended care and share from all 26 members of the course being junior most.

Unique Professional Environment

3. BPATC is a center of excellence. By now it has established partnership with reputed institutions of both home and abroad. With a rich, dynamic and competent academic mentors, staffs along with prominent laurels of the country a soothing learning environment enshrined all around BPATC. It's well thought-out value added subjects are skill multiplier and rightly chosen to tap the immense potentials of course members who all will be playing vital role in decision making body of the public administration of this country.

Outstanding Platform to Foster Fraternity and Cooperation

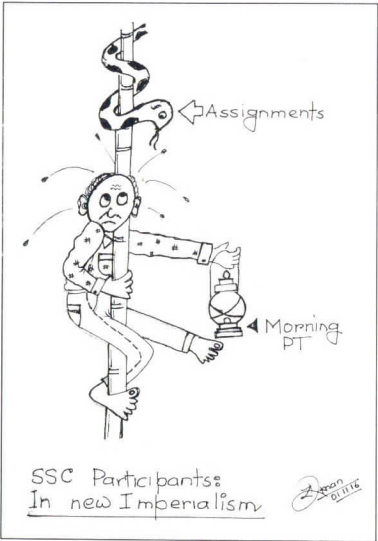
4. This course was an excellent platform for me to mingle with the brightest officers of civil service from different platforms. Exchange of mutual views, discussion, experience sharing were all

instrumental to understand each other. Vibrant perception and varied outlook of course members demonstrates our strength in rich diversification. Blending together our fraternity, thoughts, ideas and above all mutual cooperation we can thwart any threat be it from within or outside. Harnessing our strength together we can achieve our goal despite any situation.

Conclusion

There is an old African adage, “If you want to go fast-go alone, if you want to go far-go together”. We want to go far and remain steadfast in our decision to uphold the country together. Mutual respect and cooperation is the basic ingredients of this cohesion. We want to remain together as we all know, “United we stand, divided we fall”. Senior staff course at BPATC has given me the opportunity to strengthen this bondage and reaffirm our commitment to each other.

Reflection
by
Ziaur Rahman Khan



Note from an Incurable Optimist

Hope has so many ramifications. Like 'to be or not to be', the conflict between 'to be hopeful' and 'not to be hopeful' seems almost universal. While one can consider himself/herself as cheated by 'flirtatious' hope or illusion, another can cling to the raft named hope in the sea of sufferings.

The lexical meaning of hope is "a feeling of expectation and desire for a certain thing to happen." A lot of theories abound as regards what is hope and why it matters to us. Many psychologists argue that "hope should be viewed as a cognitive skill that demonstrates an individual's ability to maintain drive in the pursuit of a particular goal". Given the importance of hope as a driving force in our life, most religions advise their believers not to lose sight of hope. For, despairing, or, in other words, becoming hopeless, has been considered one of the deadly sins.

Hope figures quite prominently in art and literature. For many, being hopeful is an intrinsic quality while for many others, it needs to be inculcated. The American poet Emily Dickinson seems to voice the sentiment of the first group as she says: "Hope is that thing with feathers that perches in the soul and sings the tune without the words and never stops... at all." On the other hand, many psychologists regard 'hope' as a response to some crises. Dr. Barbara L. Fredrickson argues that 'hope comes into its own when crisis looms, opening us to new creative possibilities'. The same notion got manifestation in Shakespeare long before the modern psychologists started theorizing it. Claudio in *Measure for Measure* utters in the face of critical crisis:

The miserable have no other medicine
But only hope:
I've hope to live, and am prepared to die.

The optimistic expression dovetailed with a note of pessimism—Let us hope for the best and prepare for the worst—epitomizes the Shakespearean utterance.

The idea of man's hope, or even more bluntly, hope against hope,

has been dramatized most penetratingly in the famous play “Waiting for Godot” by the absurdist playwright Samuel Beckett. In the stage depiction of “waiting” in a realm where ‘nothing happens, nobody comes, nobody goes, it's awful!’ two characters, Vladimir and Estragon, wait endlessly and in vain for the arrival of someone named Godot. They do not know who he is or how he looks. In course of their exhausting and tedious waiting, they even think of committing suicide. But they cannot. Nor can they relinquish their course of waiting for Godot. Because, at least they know that if Godot comes, they will be saved. There are plenty of interpretations as to what Godot stands for. One plausible interpretation is that Godot symbolizes hope or illusion which drives human beings to move on and not to give up.

What is today's achievement was yesterday's vision. And any vision or dream preludes hope. Ability to infuse hope in the otherwise- not-so-hopeful can be masqueraded by a visionary or a dreamer. We can think of the famous “I Have a Dream” speech delivered by American civil rights activist Martin Luther King Jr. on August 28, 1963, in which he called for an end to racism in the United States and called for civil and economic rights. Another hope-awakening speech in our history was the historic 7th March speech by the father of the nation Bangabandhu Sheikh Mujibur Rahman who not only instilled hope in the hearts of the Bangalees for the socio-political and economic emancipation, but also inspired them to sacrifice their lives for the great cause of independence.

In the interplay of light and darkness, of hope and hopelessness, many a time we tend to part with the former and party with the latter. In this dilemma, I prefer to take side with ‘hope’ as the ultimate medicine. When used as an acronym, HOPE may stand for “Have Only Positive Expectations”, “Hold On, Pain Ends”, or “Happy Opportunities Presented Everyday”. That is not what makes me an incorrigible optimist, but the attitude that I hold towards life which has got the most artistic manifestation in Rabindranath Tagore: “আছে দুঃখ, আছে মৃত্যু, বিরহ দহন লাগে । / তবুও শান্তি, তবু আনন্দ, তবু অনন্ত জাগে / তবু প্রাণ নিত্যধারা, হাসে সূর্য চন্দ্র তারা, / বসন্ত নিকুঞ্জে আসে বিচিত্র রাগে / তরঙ্গ মিলায়ে যায় তরঙ্গ উঠে, / কুসুম বরিয়া পড়ে কুসুম ফুটে । / নাহি ক্ষয়, নাহি শেষ, নাহি নাহি দৈন্যলেশ / সেই পূর্ণতার পায়ে মন স্থান মাগে ।”

-AMS

“Happy The Man” : 78th SSC version

(by John Dryden, modified by
Col A N M Manzoorul Haque Mazumder)

Happy the man, and happy he alone,

He who can call today his own:

Who is fast and furry, modest and simple,

Whose pen runs faster thy produces thou-
sand words

Within blink of an eye

He who, secure within, can say,

Tomorrow is also mine.

Neither workshop nor project paper nor
policy evaluation

Nothing forbears me.

Be fair or foul in rain or shine,

Just complete the assignment,

The joy is all mine.

Wits and fun, games and exercise

Green beauty and the forthcoming winter
mist

Morning walk and the comments hurling by

All are mine

Neither heaven nor the worldly possession

These are precious moments

For which I lived for.

Blue Economy: Bangladesh Perspective

Md. Azizul Alam

Oceans cover 72% of the surface of our blue planet and constitute more than 95% of the biosphere. Oceans support all life by generating oxygen, absorbing carbon dioxide, recycling nutrients and regulating global climate temperature. A blue economy is one in which ocean ecosystems bring economic and social benefits that are efficient, equitable and sustainable. Used wisely ocean resources can help address poverty, food security, sustainable livelihoods and conservation. Oceans including humankind's common heritage of the High Seas represents the final frontier for humanity and its quest for final sustainable development. Blue economy encompasses ocean-based economies and goes far beyond that. Blue growth highlights the potential of the seas, oceans and coast that can be harnessed to create new jobs and promote innovation and sustainable growth.

Major functions and maritime economic activities are:

1. Maritime transport and shipping: deep sea shipping, short sea shipping, passenger ferry services, inland waterway transport
2. Food, nutrition, health and eco-system services: catching fish for human consumption, for animal consumption, marine aquatic products, blue biotechnology, agriculture on saline soils
3. Energy and raw materials: oil and gas production, offshore wind, ocean renewable energy, carbon capture and storage, aggregate mining, minerals mining, securing fresh water supply (desalination)
4. Leisure, working, living: coastal tourism, yachting and marinas, cruise tourism, working, living
5. Coastal protection: protection against flooding, erosion, preventing salt water intrusion, protection of habitats
6. Maritime monitoring and surveillance: traceability and security of goods supply chain, prevent and protect against illegal movement of people and goods, environmental monitoring

Blue economy generates 2% of world GDP. About 80% of global trade and over 70% by value carried by sea and ports. Container traffic is projected to triple by 2030. Marine Fisheries employ 350

million workers and 90% in developing countries. Value of marine fish traded is \$25 billion which is the largest single trade item. Offshore oil accounted for 32% of global crude oil production. Half of remaining recoverable oil is in offshore fields and one fourth in deep sea. Robotics and remote sensing technology made oil production in deep sea cost effective. Methane hydrate can be enormous source of energy in near future. Marine aquaculture is the fastest growing global food sector providing fish for human consumption.

Tourism supports 9% of global jobs and generates \$1.3 trillion or 6% of total export earnings. A large portion is focused on marine. Between 1970 and 2005, passengers increased 24 fold and expenditure estimated \$18 billion in OECD countries. There is enormous potential for generation of renewable energy such as wind, wave, tidal, biomass, thermal conversion and salinity gradients. Installed capacity of off-shore wind energy increased from 6 GW in 2012 to 24 GW in 2014 and projected to rise 175 GW by 2035. Recent growth in wind energy is 21.7% in EU. Blue biotechnology has \$ 2.8 billion market value and 14000 novel chemicals identified by marine bioprospecting.

International Convention

The United Nations Convention on the Law of the Sea (1982) defines different maritime zones for coastal states.

Territorial sea: A coastal state enjoys full sovereignty in a zone up to 12 nautical miles from the coast.

Exclusive economic zone (EEZ): Not extending beyond 200 nautical miles. Sovereign rights to explore and exploit, conserve and manage natural living and non-living resources of the waters, the seabed and its subsoil and for other purpose-production of energy from the water, currents and winds. Establishment and use of artificial islands, installations and structures, marine scientific research and environmental protection.

Continental shelf: Sovereign rights over the resources of the sea bed and subsoil. Establishment and use of artificial islands, installations

and structures, drilling of the continental shelf. May extend up to 400 nautical miles from the coast, depending on the depth of the sea bed.

Beyond the continental shelf is high seas, mankind's common heritage, on which every country has equal rights. International Sea Bed Authority (ISBA) supervises its use and issues license to intending countries

Blue Economy in Bangladesh

Bangladesh has its maritime boundary settled with Myanmar in Bay of Bengal through International Tribunal for the Law of the Sea (ITLOS), Hamburg, Germany on the 14th March, 2012 and with India in Arbitral Tribunal, The Hague, the Netherlands on the 7th July, 2014. A gazette notification declaring the maritime boundaries in this regard is published on 24th December, 2014. Bangladesh has about 710 km. long coastal belt and 75 marine islands. Its territorial sea extends up to 12 nautical miles, exclusive economic zone and continental shelf within 200 nautical miles and continental shelf beyond 200 nautical miles. Its area in sea extends to 118,000 sq.km.

Marine fishery contributes only 20% of total fish production in the country. It is dominated by artisanal fishery. Industrial fishing is only 6% and the rest coming from artisanal sector. The total area under aquaculture is 292,378 ha of which 48% is under brackish water aquaculture. Chittagong port is heading to its limit very soon to meet the ever growing demand. A bay terminal is now-a-days discussed. Pangaon inland port is operating insignificantly. Mongla port has draft limitation and recently, Paiyra port has been opened. Another sea port for coal based power plant in Moheskhali is in progress. However, deep sea port in Sonadia is crucial for meeting the future demand expected to arise from huge export and import growth.

Shipping business is eroding every year losing huge income of the country. Bangladesh Shipping Corporation and private companies

are losing ships and market share to international competitors. Short sea shipping or coastal shipping is growing fast. Ship building industries are developing initially with the building capacity of smaller passenger ships, ferries. It has flourished in building ships, tankers and vessels for domestic use. Bangladesh has now 200 ship

building companies of which 10 shipyards are engaged in export oriented ship building. Bangladesh is a leading country in the world in ship breaking or recycling. The sector provides raw materials for steel industries. There is remarkable improvement in regulations and inspections to ensure environment and safety. Repeated attempts in block bidding for off-shore oil and gas extraction has not yet shown tangible result. Current lower price of oil in international market is an important determinant. However, recent round of bidding is in progress. Marine tourism has not been developed. Our islands, chars and land in coastal area not utilized properly for the benefit of the people and nature. Recently, maritime university and oceanographic research institute have started functioning.

Maritime Policies

Intensive exploitation of marine resources and cumulative impact of human activities on marine ecosystems urge formulation of Integrated Maritime Policy. It requires a governance framework that applies the integrated approach at every level, as well as horizontal and cross cutting policy tools. It also requires sound financial basis, taking into account the results of preparatory actions. Marine Spatial Planning is a way to create and establish a more rational organization of the use of marine space and the interactions between its users, to balance demands for development with the need to protect marine ecosystems. It's a public process of analyzing and allocating the spatial and temporal distribution of human activities in marine areas to achieve ecological, economic and social objectives. Integrated Coastal Zone Management (ICZM) is a process for planning and coordinating the sustainable use of coastal waters and land. Maritime Laws are the acts defining the maritime zone/area, provisions for marine policies/planning, conservation, licensing, penalties etc.

Integrated Marine Planning helps to understand the complexities of marine and socio-economic systems, human influence on marine ecosystems and their management, compatibility and potential conflicts of multiple use objectives, Identify, predict and resolve areas of conflict, discover existing patterns of interaction. It requires a) leadership and accountability: Leadership should reside at the most senior levels of the government and responsibility for imple-

mentation must be clearly delineated and b) Legal Framework that exist at the national level to guide planning and strategic direction.

International Examples

National Ocean Policy of Japan (2007) makes provision for establishing Director-General of the Headquarters for ocean policy and the post is held by the Prime Minister. National Oceanic and Atmospheric Administration (NOAA) is the nation's primary agency of U.S.A. and Ocean Blue Print for 21st Century recommends to establish National Ocean Council within the Executive office of the President. In South Korea, Ministry of Ocean and Fisheries, and in Canada, Minister of Fisheries are in-charge of preparing and implementing marine policies and plans and implementing those.

Legal Instruments, Policies in Bangladesh

There are different acts, rules, policies and regulations governing our maritime economy, such as The Territorial Waters and Maritime Zones Act, 1974, Territorial Waters and Maritime Zones Rules, 1977, The Marine Fisheries Ordinance, 1983, The Marine Fisheries Rules, 1983, The Environment Conservation Act, 1995, Bangladesh Merchant Shipping Ordinance, 1983, Inland Shipping Ordinance, 1977 and Bangladesh Coastal Zone Policy, 2005.

Government has formed "Ocean Resources Extraction and Management Co-ordination Committee". Senior Secretaries/ Secretaries of concerned Ministries/ Division and top executives from relevant departments are members in the committee. Anchored in the Hon'ble Prime Minister's Office, the 25 member committee is headed by the Principal Secretary. The committee will monitor the short, medium and long term plan preparation and implementation of different ministries and organizations. Much need to be done to extract and utilize the huge potentials of marine resources. The most relevant ministry should get involved with the wide ranging marine issues concerned with living resources and environment. Creating skilled manpower, acquiring technology, survey, research and maritime planning are the most pressing needs.

‘আম্মু কোথায় রে ?’ হস্তদত্ত হয়ে ঘরে ঢোকে সানি, সানির প্রশ্ন শুনে সম্বিৎ ফিরে পায় লিয়ন; অতিকষ্টে উত্তর দেয় ‘ট্রেভর মাকেটে’

সে তো মঙ্গলে--চমকে ওঠে সানি প্রশ্ন করে ‘কখন গিয়েছে ?’

‘সে তো কদিন আগের কথা’-- অতি কষ্টে বলে লিয়ন-- ‘তুমি সাগরে গিয়েছিলেনা মাছ ধরতে, কিছু পাওনি ভাইয়া?’

‘না রে’-- সানির কণ্ঠে হতাশা বারে পড়ে-- ‘সারা সমুদ্র ভরে আছে বরফ আর নদীগুলো জঞ্জালে; মাছ বা শৈবালের দেখাই পেলাম না।’

‘তা হলে আমরা খাবো কি ? ঘরের খাবারতো দুদিন আগেই শেষ।’ কণ্ঠে আওয়াজ ক্ষীণ হয়ে আসে লিয়নের।

‘সে কি দুদিন ধরে তাহলে কি না খেয়েই আছিস ?’

‘হ্যা ভাইয়া, কি করবো বলো’

‘আমি তো আম্মুর সাথে কথা বলার চেষ্টা করেছিলাম--পাইনি। তোকে কি আম্মু কোন খবর দেয়নি?’ বিস্মিত প্রশ্ন সানির।

‘না’ শুনেছি যে, সৌর ঝড়ে মোবাইলের স্পেস টাওয়ার কাজ করছে না।’

‘তা হলে আমরা কি খাবো বল দেখি-- সারা পৃথিবী ভরে গেছে ইলেক্ট্রনিক বর্জ্য আর পলিথিনে’ একরাশ হতাশা সানির কণ্ঠে।

‘কেন পৃথিবীর কোথাও কি একটু ফসল ফলে না ভাইয়া ?’- ক্ষীণকণ্ঠে প্রশ্ন করে লিয়ন।

‘না রে ৮০৩৫ বছর আগে যে পলিথিন আবিষ্কার করেছিল তাতে পৃথিবীর সব নদী-সমুদ্র ভরে গেছে আর আমাদের ইলেক্ট্রনিক বর্জ্য তে আছেই’

‘তা হলে আমরা কি না খেয়েই মরবো ভাইয়া’-- কাতর কণ্ঠের অক্ষুট প্রশ্ন আসে লিয়নের কাছ থেকে।

‘তোমার জন্মদিন যেন কবে’ লিয়নকে বৃথা ভোলানোর চেষ্টা করে সানি--‘তোমার দশম জন্মদিনতো আর কদিন পরেই ০৮/১১/১০০১০ তারিখে না?’

‘নাহ ভাইয়া ক্ষুধার জ্বালায় আমি আর কথা বলতে পারছি না’- বলেই বিছানায় নেতিয়ে পড়ে লিয়ন।

সানি দ্রুত উঠে ফ্লোরোফিল স্ট্রীপ সেটিয় দেয় লিয়নের বাহুতে। লাইট জেলে দেয়; ভাবে এতে একটু হলেও তো ওর শরীরে খাবার তৈরী হবে।

হঠাৎ লিয়ন দেখে টিভির পর্দা থেকে ভেসে আসছে খবর- মঙ্গল থেকে পৃথিবীতে আসার পথে স্পেস যান সৌরঝড়ে বিধ্বস্ত.....

‘আম্মু’ -- বলে চিৎকার দিয়ে অকস্মাৎ চোখ বন্ধ হয়ে যায় লিয়নের.....।

‘লিয়ন’ ‘লিয়ন’ ‘বোন আমার’-- চিৎকার করে ওঠে সানি

মেলেনা উত্তর.....

প্রতিদিন পথ চলতে কত কিছুই না দেখি। সবচেয়ে বেশী দেখি অপেক্ষা। কেউ অপেক্ষা করছে যানবাহনের জন্য, রিক্সাওয়ালা অপেক্ষা করছে যাত্রীর জন্য, ফেরিওয়ালার অপেক্ষা একজন ভাল খদ্দেরের জন্য, ভিক্ষাজীবীর অপেক্ষা কোন সদাশয় মানুষের প্রসারিত হাতের জন্য। কারুর অপেক্ষা কখন যানজট ছাড়বে। ভীড় ঠাসা বাসে হয়তো কেউ সন্তর্পণে অপেক্ষা করছে চিহ্নিত শিকারের একটুখানি অন্যমনস্ক হওয়ার। এমনি আরো কত হাজারো অপেক্ষা।

মগবাজারে যখন ফ্লাইওভার ছিলনা, তখন সাত সকালে ওই পথ ধরে অফিসে আসার পথে দেখতাম একদল মানুষ দোকানের না খোলা শাটারের সামনে জটলা করে দাঁড়িয়ে আছে- তাদের কারুর হাতে কোদাল, কারুর হাতে শাবল, কারুর হাতে বেলচা। কেউ বিড়ি ফুকছে, কেউ পান খাচ্ছে, কেউ চুলকাচ্ছে নিজের গা। দূর থেকেই বেশ বোঝা যায় তারা নিজেদের মধ্যে টুকটাক গল্প করছে আর অপেক্ষা করছে কখন কেউ তাদের কাছে আসবে, ডাকবে কাজের জন্য। ফ্লাইওভার হওয়ায় এখন সাকরে ওই পথটুকু পাড় হয়ে আসি, দেখা হয়না ওদের অপেক্ষা।

রবীন্দ্রনাথ ঠাকুরের বাঁশি কবিতায় যে ঘরে আসে না কিন্তু ‘মনে যার নিত্য আনা গোনা’, সেও অপেক্ষা করে। যে অপেক্ষা করে তার জন্যও হয়তো অপেক্ষা করছে কেউ, অন্য কোথাও। কিন্নু গোয়ালার গলির সেই অতিসাধারণ মানুষটিও কারুর অপেক্ষার ভূবনে হয়ে উঠে রাজধিরাজ। প্রেমিকার অপেক্ষার প্রহরে হরিপদ কেরানী হয়ে উঠেন আকবর বাদশা যখন “বাঁশির করণ ডাক বেয়ে/ছেঁড়া ছাতরাজছত্র মিলে চলে গেছে/এক বৈকুণ্ঠের দিকে”। সেই প্রেমিকের

কাছে মিছে হয়ে উঠে জীবনের আপাত রুঢ় বাস্তবতা আর তখন তার চোখে এক বৈকুণ্ঠের দিকে”। সেই প্রেমিকের কাছে মিছে হয়ে উঠে জীবনের আপাত রুঢ় বাস্তবতা আর তখন তার চোখে ভাসে “তীরে তমালের ঘন ছায়া:/ আঙিনাতে/ যে আছে অপেক্ষা করে/ তার পরনে ঢাকাই শাড়ি/কপালে সিঁদুর”।

অপেক্ষার দুঃসহ যন্ত্রনার বাতাবরণে আধুনিক মানুষের ক্রাইসিসের অসাধারণ শৈল্পিক প্রকাশ আছে এবসার্ড নাটকের পুরোধা ব্যক্তিত্ব স্যামুয়েল বেকেটের “ওয়েটিং ফর গডো” নাটকে। ভ্লাদিমির ও এস্টাগন নামের দুই চরিত্র পাথুরেও ধূসর প্রকৃতিতে দাঁড়িয়ে দিনের দিনের পর অপেক্ষা করে গডোর জন্য- কে এই গডো, কেমন তিনি দেখতে, কিছুই তারা জানেনা। ক্রান্তিময় অপেক্ষার যন্ত্রনায় তারা অতিষ্ঠ হয়, অপেক্ষার স্থবির সময় তারা পার করে নিজেদের মধ্যে খুনসুটি করে, যার অংশ গাছে ঝুলে আত্মহত্যা করার পরিকল্পনাও। দিন শেষে গডোর দূত খবর পাঠায়, গডো আজ আসতে পারেন নি, কিন্তু কাল ঠিক আসবেন। কিন্তু সেইকাল আর কখনো আসেনা, আসেনা গডোও। প্রতীক্ষার পালাও শেষ করতে পারেনা এস্টাগন ও ভ্লাদিমির। তারা ক্ষুধা তৃষ্ণাজরা ব্যাধি নিয়ে সময় কাটায় গডোর প্রতীক্ষায়। কারণ তারা শুধু এটাই জানে- গডো আসলে তারা বেঁচে যাবে। “টুমরো এভরিথিং উড বি বেটার”।

এরই নাম আশায় বসতি, এরই নাম ভাল কিছুর জন্য অপেক্ষা, কিংবা, হয়তো বা কূহক।

সংসার এক রঙ্গ মঞ্চ- এটা অনেক পুরোনো উৎপ্রেক্ষা বা মেটাফর। নেট ঘেটে দেখলাম সংসারকে রেলওয়ে স্টেশনের ওয়েটিং রুমের সাথে তুলনাও যথেষ্ট প্রচলিত। এই বিশাল ওয়েটিং রুমে আমরা কেউ আশা, কেউ আকাঙ্ক্ষা কিংবা কেউ আশংকার জটাজালে আবদ্ধ থেকে অপেক্ষা করি।

বিশ্ববিদ্যালয়ের জীবনটা ছিল খুব প্রেমময়। জাহাংগীরনগর বিশ্ববিদ্যালয়ের ছায়া সুনিবিড় রোমান্টিক ক্যাম্পাসে পরিচিত কোন প্রেমিক যুগলের একজনকে একা দেখলেই মনে হতো, ওর মনে গুনগুন করছে- "আমি কান পেতে রই/ ও আমার আপন হৃদয় গহন-দ্বারে বারে বারে/কোন গোপনবাসীর কান্না হাসির / গোপন কথা শুনি বারে-- বারে বারে"।
আহা, অপেক্ষার কষ্ট, অপেক্ষার সুখ!

২. সহজ কথা, স্বল্প ভাষণ এবং দীর্ঘ জীবন

সেদিন আবার নতুন করে হ্যামলেট পড়লাম- এজন্যই কীনা, অফিসে আসার পথে মাথার মধ্যে ঘুরপাক খাচ্ছিল পলোনিয়াসের সেই বিখ্যাত কোটেবল কোট- Brevity is the soul of wit— অর্থাৎ সংক্ষিপ্ত তাই (ব্রেভিটির এর চে' ভাল বাংলা প্রতিশব্দ পাচ্ছি না) বুদ্ধিদীপ্ত তার আত্মা।

সহজ কথা যে সহজ ভাবে বলা সহজ হয়না তা অনেক আগেই বলে গেছেন রবি ঠাকুর (সহজ কথা কইতে আমায় কহ যে, সহজ কথা যায় না বলা সহজে)। আর্গুমেন্টেটিভ বা তর্ক প্রিয় বাঙ্গালী হিসেবে আমাদের জন্য আরেকটি কঠিন কাজ হচ্ছে সংক্ষেপে কথা বলা। এর সবচেয়ে বড় উদাহরণ দেখা যায় বিভিন্ন সভা সমাবেশে, বিশেষ করে রাজনৈতিক সমাবেশে, মাইক্রোফোন হাতে পাওয়া একশ্রেণীর বক্তাদের বক্তৃতা শুনলে। তাদের বক্তৃতার সম্ভাষণ অংশেই ব্যয় হয় কয়েক মিনিট; প্রথমেই তিনি আপনাকে মনে স্মরণ করিয়ে দেবেন অই সমাবেশে কে কে উপস্থিত আছেন- “এখানে উপস্থিত আছেন (গোটা ছয়েক বিশেষণ) অমুক ভাই, এখানে উপস্থিত আছেন (গোটা পাঁচেক বিশেষণ) অমুক ভাই/ আপা.....”। তার বিশেষণ প্রয়োগের দক্ষতায় আপনি মুগ্ধ হবেন এবং ভাববেন, বাঙ্গালী প্রশংসা করতে পারে না বা বাংলাদেশে তেলের ঘাটতি আছে এমন কথা যারা বলেন তাদের একবার পেলে হতো। এভাবে উপস্থিতির ফিরিস্তি দিতে দিতে হয়তো তার বরাদ্দ সময় শেষ হয়ে গেছে এবং অনুষ্ঠান ঘোষক পেছন থেকে তাড়া দিচ্ছেন বক্তৃতা শেষ করতে। এবং তখন তিনি শেষ করছেন, “সময় সংক্ষেপের জন্য আমি আর বক্তব্য দীর্ঘায়িত করবো না, আপনাদের বিপ্লবী শুভেচ্ছা জানিয়ে এখানেই আমার ‘সংক্ষিপ্ত’ বক্তৃতা শেষ করছি”।

মাইক হাতে পেলে যে কথা থামতে চায় না সেটি বোধ হয় শুধু আমাদের একচ্ছত্র আধিপত্যের বিষয় নয়। সেই জোকটা নিশ্চয় অনেকেই জানেন- লম্বা (বলা বাহুল্য, বোরিং) বক্তৃতা দিতে থাকা বক্তার কাছে শ্রোতৃমন্ডলীর মধ্যে উপস্থিত স্ত্রী কিছুক্ষণ পর পর চিরকূট পাঠাচ্ছেন, তাতে একটা শব্দই লেখা KISS। আর এটা দেখে বক্তৃতার পর ঘোষক সেই বক্তাকে বলছেন, “কী সৌভাগ্যবান আপনি! আপনার স্ত্রী আপনাকে কী প্রচণ্ড ভালইনা বাসেন! বক্তৃতার সময়টুকুরও তর তিনি সইতে পারছেন না, ওখানেই পাঠাচ্ছেন KISS”। বক্তা কিছু বলেন না, সন্তুর্ণণে একটা দীর্ঘশ্বাস বেরোয় তার ভেতর থেকে। আর ওদিকে, ‘ইসস, আপনি কত্তো ভালবাসেন আপনার বরকে’ বলে পাশে বসা ভদ্র মহিলা প্রায় একই কথা বলেন বক্তা গিন্নীকে। তা শুনে একরাশ বিরক্তি নিয়ে বক্তা গিন্নী জানান, “ভাইরে এ KISS সে kiss নয়। এ KISS হচ্ছে Keep it short, stupid।”

আসলেই, প্রকাশের ক্ষেত্রে সংক্ষিপ্ততার কোন তুলনা হয়না, ভ্রমণ যাত্রায়ও তা অতি প্রত্যাশিত কিন্তু জীবন যাত্রায়? কখনো নয়... দ্য লংগার, দ্য বেটার।



Rector, BPATC Mr A.L.M. Abdur Rahman ndc inaugurating the 78th SSC



MDS/Course Director Mr. Zaydul Hoque Molla ndc in inaugural session



78th SSC participants with Rector and other course management officials



Group Padma



Group Meghna



Group Jamuna



Group Surma



Group Teesta



Group Rupsa



Participants in a session at International Training Complex, BPATC



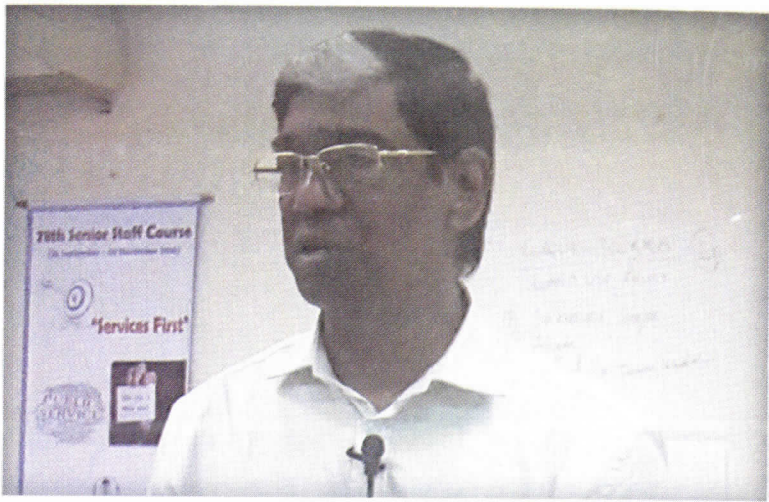
Participants in a session organized by Brac at BCDM at Savar, Dhaka



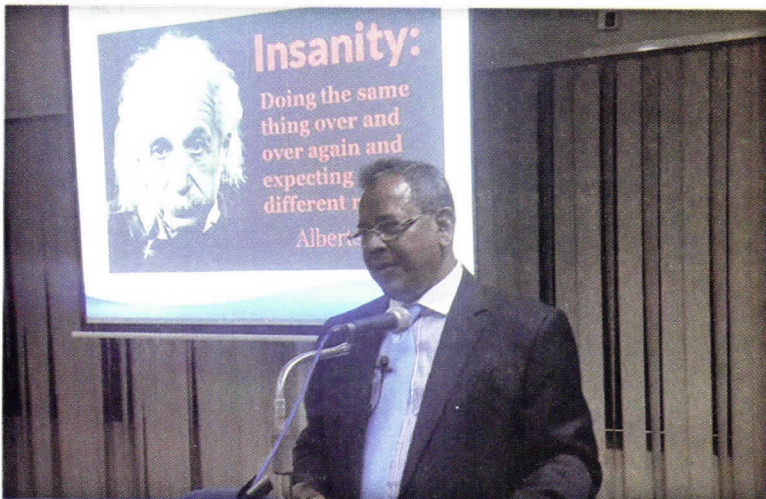
Dr M. Farashuddin, ex-governnor, Bangladesh Bank speaking on Public Finance Reforms



Mr. Kazi Habibul Awal, Defence Secretary, speaking on the Organs of the Government



Dr Pran Gopal Datta delivered a lecture on Healthcare System in Bangladesh



Rear Admiral (Rtd) Md. Khurshed Alam, Secretary (MAU) MoFA, delivered on Blue Economy



SSC participant took part in an FGD with a delegation from Monash University, Australia



Participants' photo session at the scenic campus of Brac CDM



As part of district attachment, exchange of opinions with the concerned stakeholders



District attachment in Mymensingh



District attachment in Kishoregonj



A participant interviewing a service recipient at a Mother and Child Welfare Centre in Feni



Warming up for early morning jogging



Morning time physical exercise at indoor stadium



Participants engaged in indoor sports



Prize giving ceremony



Vote of thanks for Brac officials



An SSC participant in cultural programme organized by 111th ACAD



78th SSC Mess Committee



78th SSC Sports Committee



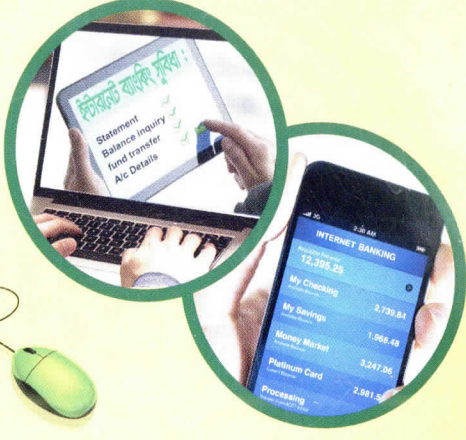
78th SSC Souvenir Committee



78th SSC Cultural Committee



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RETROSPECT

78th Senior Staff Course

Bangladesh Public Administration Training Centre
Savar, Dhaka