

8/22/28



21 September - 19 November, 2014



Savar, Dhaka-1343, Bangladesh



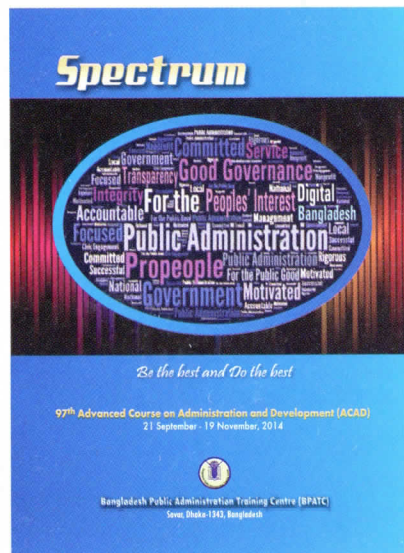
Rector, Course Management & 97th ACAD Participants

Spectrum

97th Advanced Course on Administration and Development (ACAD)

21 September - 19 November, 2014

Be the best and Do the best



Bangladesh Public Administration Training Centre (BPATC)
Savar, Dhaka-1343, Bangladesh

Spectrum

97th Advanced Course on Administration and Development (ACAD)

21 September - 19 November, 2014

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Message from **Rector**



It is indeed a great pleasure to know that the participants of 97th Advanced Course on Administration and Development (ACAD) are going to publish a memento to treasure their training activities and colourful memories at the Bangladesh Public Administration Training Centre (BPATC). The theme of the 97th ACAD is 'Be the best and do the best'. In line with this theme, relevant topics, methods, activities have been incorporated in the course curriculum which have made the course more fruitful.

I believe that ACAD will enhance the leadership, and other skills and knowledge of the participants to discharge their duties properly.

The publication of this souvenir is worth mentioning. I really appreciate their dedication and sincere effort. I think this souvenir would certainly remain as a mirror of their colourful days.

Best wishes for the participants in their professional and personal life.

A stylized, handwritten signature in blue ink, consisting of a large 'K' and 'H' followed by a cursive 'Haider'.

Khandker Md. Iffekhar Haider



Message from Course Advisor



I am very glad to know that the participants of 97th ACAD are going to publish a souvenir as a symbol of remembrance of their most joyful and valuable time at BPATC.

The purpose of the ACAD is to develop the leadership competencies of the Deputy Secretaries and equivalent officers from armed forces for managing their own organization strategically and efficiently. BPATC has tried its best to provide updated information and knowledge in line with this purpose and challenges. I believe that the Participants of the 97th ACAD have been enlightened with adequate knowledge of public administration and development.

I also believe that all the participants will carry in their minds the inner philosophy of the theme of the 97th ACAD and this memento will always inspire them to be the best and to do the best for building prosperous and happy Bangladesh.

I wish success for all the participants in their personal, social and professional life.

Md. Zaydul Hoque Molla ndc
MDS (Project & Development)

Message from Course Director



I am, indeed, delighted to convey my heartfelt felicitations to the participants of the 97th ACAD on the eve of their bringing out a souvenir to treasure and document the events that they came across throughout the two months long training period. As we feel, union of any kind and nature leaves some memories so unique and so untainted that keep us reminiscing for a long time. I believe, this publication will go a long way and will surely manifest as a testimony to the fraternity, friendship, affiliation and group cohesion.

In BPATC, government officers are guided and mentored on internalizing the specific degree of professionalism, integrity, sincerity, competency and capability so as to enable them to transfuse successfully the knowledge of laws into action and reality. This training also ventures into capacitating them to acquire the highest level of analytical insight and innovative outlook to better serve the citizen and to contribute towards the appropriate cumulative economic, environmental and socio-cultural development of the country. In fact, such training among officers from heterogeneous intakes both civil and military constitute a genuine and unique blend of friendship and fraternity, professionalism and patriotism.

Surprisingly, the only constant in this universe is 'change' and it is changing too fast. I hope, as future strategic leaders, the participants will continuously search for new knowledge and skills relevant to bring appropriate changes to establish a society free from poverty, corruption and all sorts of deprivation.

It is, indeed, my candid opinion that the participants demonstrated serious adhesiveness towards continuous learning and knowledge-gathering and knowledge-sharing spirit, a soul-driven urge and devotion towards professional accomplishment, robust potentiality as well as an in-built commitment in serving the nation with unfathomed sincerity and true zeal. I appreciate them for their such noble venture and thereby expect and wish that the souvenir may serve as a revere to their euphoric moments at BPATC and may also act as a perennial source of inspiration and strength in their dismay and despair.

I wish continued career progression, prosperity and well-being of all the participants.

A handwritten signature in blue ink, appearing to read 'Syed Mizanur Rahman'.

Syed Mizanur Rahman
(Joint Secretary)
Director (Administration)
BPATC, Shavar, Dhaka

Acknowledgement



It is a great privilege for the participants of the 97th Advanced Course on Administration and Development (ACAD) to publish a souvenir to keep in holding the sweet memories of this training course. ACAD is one of the useful and dignified course of mid level officers of the government conducted by the Bangladesh Public Administration Training Centre (BPATC) which is most essential to enhance the leadership skills and knowledge to discharge the duties more effectively. It is expected to enable the civil servants to bring some positive changes in mind set as well as reforms in their respective area of operation.

British politician Winston Churchill said "If you have knowledge, let others light their candles." BPATC has created a congenial environment for gathering knowledge of participants thorough this training course. It is a moral obligation for the participants to enlighten our beloved Bangladesh giving knowledge based pro people service to the nation.

Publishing a souvenir needs a considerable period of time. As this course is designed having 15 modules within 40 working days, it is so tough to spare couple of hours for the souvenir. I believe that this souvenir 'SPECTRUM' will help to strengthen the bondage among the participants to make a platform for the cooperation in advancement of our country.

On behalf of the souvenir committee, I would like to convey my heartiest gratitude and endless thanks to the respected Rector of BPATC Khandker Md. Iftekhar Haider for his command and dynamic leadership to help us complete this effective course. I cannot but convey my sincere gratitude and thanks to our Course Advisor Md.Zaydul Hoque Molla,ndc, Course Director Syed Mizanur Rahman, Course Coordinator Mohammad Ziaul Haque and Md. Atikuzzaman for conducting the course most efficiently. I would like to extend thanks to all guest speakers, all faculty members and all concerned staffs of BPATC. Finally, I acknowledge the help of all the members of souvenir committee and all participants for their whole hearted cooperation to publish this souvenir. I hope that any shortcoming due to time constrains will kindly be pardoned.

Peace be upon everyone. May almighty bless us.

Shyamol Chandra Karmakar

Secretary, Bangladesh Press Council

&

President, Souvenir Committee
97th ACAD



Souvenir Committee



President

Shyamol Chandra Karmakar

Member

Md. Masood Karim
Md. Mizanur Rahman
Md. Suleman Khan
Md. Hamidur Rahman Khan
Md. Wahiduzzaman
Md. Golam Mostofa

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Abdullah Harun Pasha
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Keya Khan
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Major Mohammad Iftekhar Hossain

Md. Matiul Islam

Md. Badrul Hassan Babul

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Rabindra Sri Barua



Mess Committee



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Sheikh Md. Muniruzzaman

Sheikh Md. Salim Ullah

Md. Ismail Hossain

Shaheen Mahbuba

Kazi Monower Hossain

Hafsa Hasina



Participants' Profile



SWAPAN KUMAR GHOSH

Deputy Secretary &
Deputy Director
CPEIMU, Dhaka



Batch : 8th BCS
Contacts : Phone : +88 02 9582711 (O), 01816 469 120 (R)
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e-mail : skghosh86@yahoo.com
Present Address : 116/4, Monipuri Para, Tejgaon, Dhaka-1215
Home District : Narsingdi
Blood Group : O+^{ve}
Name of Spouse : Luxmi Ghosh
Name of Children : 1. Srijan Shammya Ghosh
2. Shayan Sikta Ghosh

Feelings as a participant of 97th ACAD : Faith leads to action; Action leads to success.



QUAZI FAIZUR RAHMAN

Secretary (DS)
KDA, Khulna



Batch : 8th BCS

Contacts : Phone : +88 041 722386 (O)
Cell : 01711 981 527
e-mail : faizur5365@gmail.com.

Present Address : Secretary, (DS), Khulna Development Authority
(KDA), Khulna.

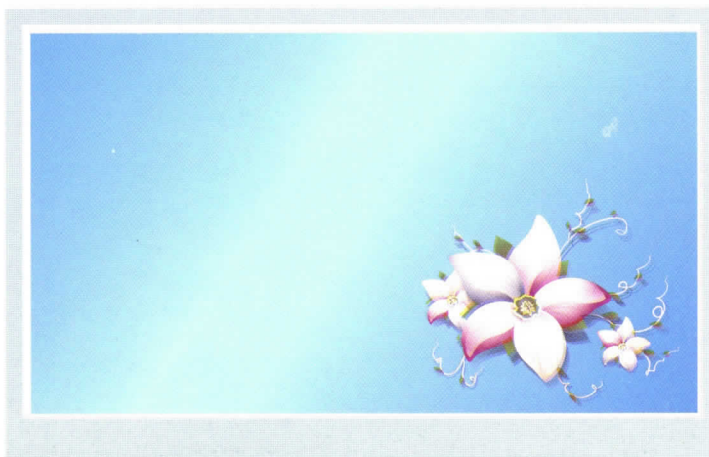
Home District : Satkhira

Blood Group : B+^{ve}

Name of Spouse : Jinat Ara Ahmed

Name of Children : 1. Quazi Rafat Shahriar
2. Quazi Nishat Mehjabin

Feelings as a participant of 97th ACAD : Unique.



SHEIKH MOHAMMAD SALIM ULLAH.

Deputy Secretary
Finance Division,
Ministry Of Finance.



Batch : 10th BCS

Contacts : Phone : 02 9565496 (O), 02 8035126 (R)
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Present Address : 38/Kha, Road-2, Section-6, Mirpur-10 (Golchattar)
Dhaka-1216

Home District : Feni

Blood Group : AB+^{ve}

Name of Spouse : Mrs. Farhana Akter

Name of Children : 1. Tasneem Farhana Suha .
2. Tanjeem Farhana Raha

Feelings as a participant of 97th ACAD : This is very effective training course.



MD. MIZANUR RAHMAN

Director(Adm. & Fin.) and Deputy secretary
Bureau of Manpower Employment & Training(BMET)
Kakrail, Dhaka.



Batch : 11th BCS

Contacts : Phone : +88 02 8300264 (O), +88 02 8959667 (R)
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Present Address : House # 7/7, Govt. Officers' Quarter,
Sector-8, Uttara, Dhaka.

Home District : Vill: Eaktalia, P.O: Cheora, UZ: Chouddgram, Dist: Comilla.

Blood Group : B⁺

Name of Spouse : Shahida Yeasmin.

Children : 1. Tanzia Uddin Maherin
2. Adittyra Rahman Omio
3. Onindha Rahman Onu

Feelings as a participant of 97th ACAD: It's a great pleasure for me to participate in 97th ACAD course with my other 29 colleagues after 21 years in BPATC. Having got this opportunity we are able to express our views, expsiences ideas and enjoyed in different ways ignoring our busy official duties. It will remain in our memory for long time and will inspire us to do better one in future.



SULEMAN KHAN

Director
Health Economics Unit
Ministry of Health



Batch : 11th BCS

Contacts : Phone : +88 02 9585578 (O), 8122525 (R)
Cell : 01760 742 724
e-mail : khansuleman36@yahoo.com

Present Address : 5/7 Mohanpur, Shamoli, Dhaka

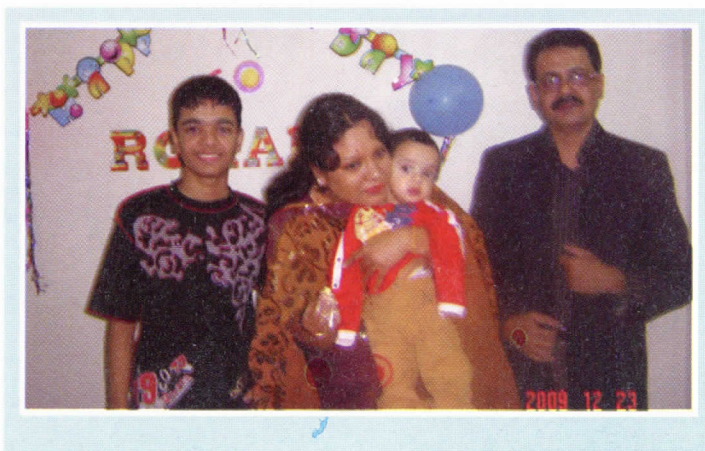
Home District : Tangail

Blood Group : AB+ ^{ve}

Name of Spouse : Salma Chowdhury

Name of Children : 1. Khan Sadman Sakib
2. Khan Talal Wazi
3. Khan Ibrahim Rohani

Feelings as a participant of 97th ACAD : Happy to come back after 20 years in the Centre and be acquaintance with many new colleagues.

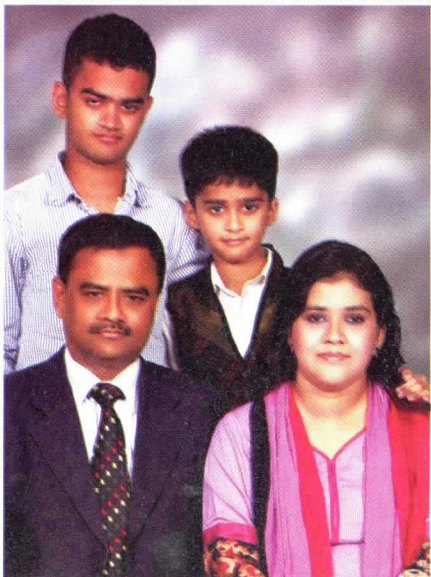


MD. MOHSIN CHOWDHURY.

Deputy Secretary
& Director (Welfare)
Bureau of Manpower,
Employment & Training(BMET), Dhaka.



- Batch : 11th BCS
- Contacts : Phone : +88 02 8313437 (O), 9563725 (R)
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e-mail : mohsin5805@gmail.com.
- Present Address : Baikali- 5 (2nd Floor) Officers' Quarter,
Road No # 07, Dhanmondi, Dhaka.
- Home District : Kadalpur, Raozan, Chittagong.
- Blood Group : AB+^{ve}
- Name of Spouse : Kamrun Nesa Tanni.
- Name of Children : 1. C.M. Sayedeel Abrer (Abrar)
2. C.M. Yasir Affan (Affan)



Feelings as a participant of 97th
ACAD : "To learn is to change."

KHALIL AHMED

Deputy Secretary,
Ministry of Expatriates welfare and
Overseas Employment.



Batch : 11th BCS

Contacts : Phone : (O)
Cell : 01716 806 666
e-mail : khalil6665@yahoo.com

Present Address : 346, North Goran Po & PS : Khilgaon,
Dhaka-1219.

Home District : Dhaka

Blood Group : A+^{ve}

Name of Spouse : Rabina Akther

Name of Children : 1. Mayeed Ahmed
2. Mukti Ahmed

Feelings as a participant of 97th ACAD : Excellent.



MD. MASOOD KARIM

Deputy Secretary
Ministry of Railways
Railbhaban, Dhaka.



Batch : 11th BCS

Contacts : Phone : +88 02 9575531 (O), 9668056 (R)
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Present Address : 61/ H Azimpur Govt.Officers' Quarters,
Azimpur, Dhaka-1205.

Home District : Village & Post : Jhatibunia, Upazila- Mirzagonj,
District : Patuakhali.

Blood Group : A+^{ve}

Name of Spouse : Israt Jahan

Name of Children : 1. Hridhho (son)
2. Pranti (daughter)

Feelings as a participant of 97th ACAD : Miles to go, much to do.



MD. MATIUL ISLAM

Deputy Secretary
Zonal Settlement Officer
Tangail



Batch : 13th BCS

Contacts : Phone : 0921 64135 (O), 0921 63133 (R)
Cell : 01191 459 555, Fax : 0921 51296
e-mail : matiul.13@gmail .com

Present Address : Tangail.

Home District : Munshigonj

Blood Group : O+^{ve}

Name of Spouse : Aleya Begam

Name of Children : 1. Zakaria
2. Maliha
3. Zara

Feelings as a participant of 97th ACAD : Again Back to the student life
But it something different.



MOHAMMAD IFTEKHER HOSSAIN

Major, Savar Cantonment
9 Division



Batch : BA 6067, 42 BMA Long Course
Contacts : Cell : 01553 104 635, 01769 092 040
e-mail : ifti91077@yahoo.com
Present Address : 9 Division Head Quarter, Savar Cantonment.
Home District : Gazipur
Blood Group : A+^{ve}
Name of Spouse : Sayeda Kaniz Fatima
Name of Children : 1. Yasir Mostafa Hosssin Taki

Feelings as a participant of 97th ACAD : Green, Green and Greenary....., I am in love with BPATC.



MUHAMMAD WAHIDUZZAMAN

Deputy Secretary
Settlement Officer, Diara Operation
Dept of Land Records and Surveys
Tejgaon, Dhaka.



- Batch : 13th BCS
- Contacts : Phone : +88 02 911 7210 (O), 02 839 6893 (R)
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e-mail : wahidrafa09@yahoo.com
- Present Address : House # 32 (6th Floor), Road # 03, Block-E,
Banasree, Rampura, Dhaka.
- Home District : Vill.-Razapur, Post Office- Rayenda
Upazila- Sarankhola, Dist.- Bagerhat.
- Blood Group : A+^{ve}
- Name of Spouse : Sultana Parvin
- Name of Children : 1. Raiyan Wahidul Gani
2. Fariha Tasnuva Zaman
3. Zeeshan Abdullah Gani

Feelings as a participant of 97th ACAD : Nice training, Enjoyable.



ABDUS SATTAR SHEIKH

Deputy Secretary
Ministry of Commerce



Batch : 13th BCS

Contacts : Phone : +88 02 9571773 (O), 02 8396780 (R)
Cell : 01711 425 230, Fax : 02 9545741
e-mail : sattar5919@gmail .com

Present Address : House No-10, Road No-4, Block-D,
Banasree R/A.Rampura, Dhaka.

Home District : Gazipur

Blood Group : A+^{ve}

Name of Spouse : Shofina Yesmin

Name of Children : 1. S.M Siamus Salahin
2. S.M Sadman Sakib
3. S.M. Sifat Sadril

Feelings as a participant of 97th ACAD : Fine.



SK. MD. MONIRUZZAMAN

Chief Executive Officer
Zilla Parishad. Patuakhali.



Batch : 13th BCS

Contacts : Phone : 0441-63024 (O), 0441-63012 (R)
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e-mail : sk.md_mzaman@yahoo.com

Present Address : Zilla Parishad, Patuakhali

Home district : Bagerhat

Blood Group : O+^{ve}

Name of Spouse : Zannatul Mawa (Shuktee)

Name of Children : 1. Tahsin Anjum (Baptee).
2. Sanjida Maheer (Datee).
3. Motasin Sameen (Oitizzo)

Feelings as a participant of 97th ACAD : Something Exceptional.



SHAHEEN MAHBUBA

Deputy Secretary
Finance Division; Ministry of Finance.



Batch : 13th BCS

Contacts : Phone : 9515537 (O), 8932383 (R)
Cell : 01713 038 019
e-mail : mahbuba_apu@yahoo.com

Present Address : Flat: B3, H: 30, R: 18, Sector: 7, Uttara Model Town,
Dhaka.

Home district : Dhaka

Blood Group : B⁺

Name of Spouse : Md. Monowar Karim Khan Ph.D

Name of Children : 1. Maisha Zahin Khan

Feelings as a participant of 97th ACAD : Interesting.



WING COMMANDER S M ENAMUL HAQUE

Wing Commander,
Bangladesh Air Force



- Batch : No of 39 Ground Branch.
- Contacts : Phone : +88 02 8752464-87 (O), Ext.5320
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e-mail : enamsm@yahoo.com
- Present Address : 260/Chha, Chayabithi Officers' Quarter,
Bangladesh Air Force Base Bangabandhu,
Dhaka Cantonment, Dhaka-1206
- Home district : Dhaka
- Blood Group : B+^{ve}
- Name of Spouse : Shireen Akter
- Name of Children : 1. Anika Tahsin Sarker
2. S M Ishham Irtiza

Feelings as a participant of 97th ACAD : We are (97th ACAD) acquiring knowledge in BPATC by learning something everyday. Wisdom will facilitate us to serve the country most excellent as we are doing the best to be the best.



HAFSA HASINA

Deputy Secretary
President's Office
Bangabhaban, Dhaka.



Batch : 13th BCS

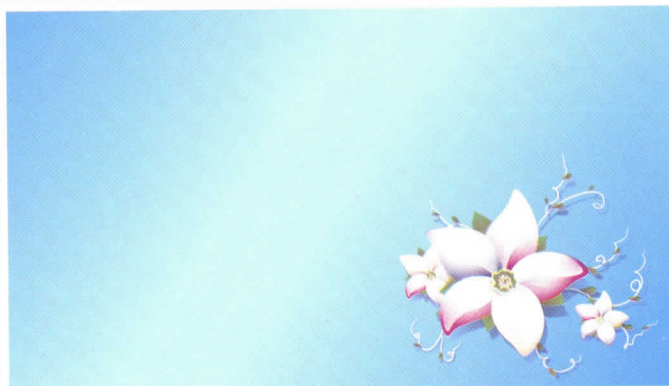
Contact : Phone : 9563865 (O), 9140309 (R)
Cell : 0171 503 4214
e-mail : hafsa6050@gmail.com

Present Address : Kakoli, 301 Holy lane, Shyamoli, Dhaka-1207

Home district : Moulovi Bazar

Name of Spouse : Dr. Mohammad Khairul Hasan

Felling as a participant of 97th ACAD course: Admirable



KEYA KHAN

Deputy Secretary,
Ministry Of Civil Aviation & Tourism.



Batch : 13th BCS

Contacts : Phone : +88 02 9540839 (O), 9102055 (R)
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e-mail : keya2110@yahoo.com

Present Address : House No-12, Road No-12, Dhanmondi R/A,
Dhaka.

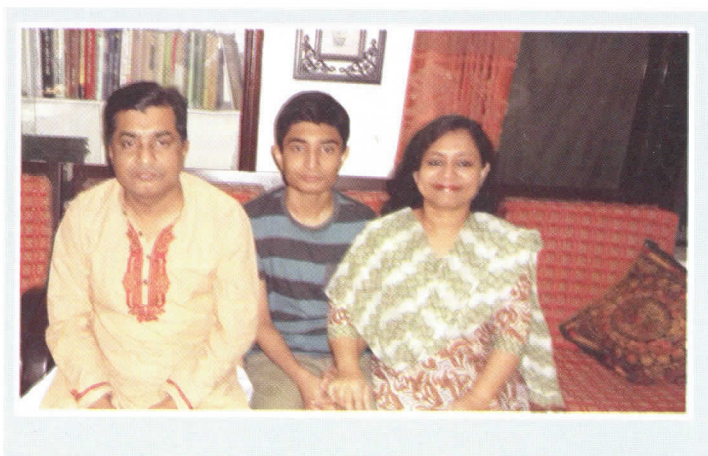
Home district : Dhaka

Blood Group : O+^{ve}

Name of Spouse : A.K.M. Kamrul Ahsan

Name of Children : 1. Muhammad Ahnaf Ahsan.

Feelings as a participant of 97th ACAD : Enjoying like student life.



K.F.M . JESMEEN AKHTER.

Deputy Secretary
Ministry of Fisheries & Livestock.



Batch : 13th BCS

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Present Address : Road No-3, House No -802, Baitul Aman Housing Society,
Adabor, Dhaka.

Home district : Bhola

Blood Group : O+^{ve}

Name of Spouse : Md. Shafiqur Rahman.

Feelings as a participant of 97th ACAD : Fine.



HOSNEARA AKHTER

Deputy Secretary
Ministry of Cultural Affairs.



Batch : 6th BCS

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Present Address : House No-18, Flat No -B4, Rd No-4,
Dhanmondi, Dhaka

Home district : Comilla

Blood Group : O+^{ve}

Name of Spouse : Aftab-uz-zaman khan

Name of Children : 1. Anila Zaman Khan
2. Abrar-uz-zaman Khan
3. Anika Zaman Khan.

Feelings as a participant of 97th ACAD : Feeling good as a participant of 97th ACAD.Learning many things new.



MD. BADRUL HASSAN BABUL.

Deputy Secretary
Ministry of Commerce



Batch : 6th BCS

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Present Address : House # 62, Flat # 402, Road # 9A,
Dhanmondi, Dhaka.

Home district : Kurigram

Blood Group : O+^{ve}

Name of Spouse : Shamim Ara Nazneen

Name of Children : 1. Jesmin Hassan Disha
2. Akid Hassan

Feelings as a participant of 97th ACAD : Enjoying very much.



MOHAMMAD REZAUL KARIM

Director (Deputy Secretary), NSDC Secretariat
Ministry of Labour and Employment,
3rd Floor, Sheikh Fazilatunnesa Mujib Women TTC
Darussalam, Mirpur, Dhaka-1216.



- Batch : 7th BCS
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e-mail : rezaul134@yahoo.com
- Present Address : 109/c , Boro Mogbazar, Kazi Office Lane,
Dhaka-1217
- Home district : Vill+ P.O-Khabash pur, Upazila-Manikganj Sadar,
District- Manikganj
- Blood Group : B+^{ve}
- Name of Spouse : Fahmida Khatun
- Name of Children : 1. Rubaiyat Reza Ruponti
2. Tasnim Reza Adhora

Feelings as a participant of 97th ACAD : Feeling delighted.



KAZI MONOWER HOSSAIN

Project Director (DS)
Establishment of Jhenaidah Textile
Engineering College Project.
Ministry of Textiles & Jute.



Batch : 10th BCS

Contacts : Phone : +88 02 9612287 (O), 02 8035598 (R)
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e-mail : monower 7526@gmail.com

Present Address : 30, Mirpur Road, Dhaka-1205. Project Director (DS)
Establishment of Jhenaidah Textile Engineering
College Project.

Home district : Faridpur

Blood Group : B+^{ve}

Name of Spouse : Marufa Rahman

Name of Children : 1. Kazi Zihan Hossain
2. Kazi Ashfaque Hossain

Feelings as a participant of 97th ACAD : Wonderful.-



MD. SHOAB

Manager (Deputy Secretary)
Bangladesh Economic Zones Authority.
Prime Minister's Office.



Batch : 8th BCS

Contacts : Phone : 8180121 (O), 9361235 (R)
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Present Address : 65/2, East Rampura (1st Floor), Dhaka.

Home district : Lakshmipur

Blood Group : A+^{ve}

Name of Spouse : Dil Afroz Begum.

Name of Children : 1. Mahsena Tanjeen Mayisha.
2. Abrar Muhammad Mahir.
3. Shihab Sharar Monan

Feelings as a participant of 97th ACAD : Little bit long but fruitful course.



ABDULLAH HARUN PASHA

Deputy Director (DS)
Health Economics Unit,
Ministry of Health & Family Welfare.



Batch : 9th BCS.

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Present Address : 7/3 (D-TYPE), GOVT.Quarter, Paikpara, Mirpur,
Dhaka-1216.

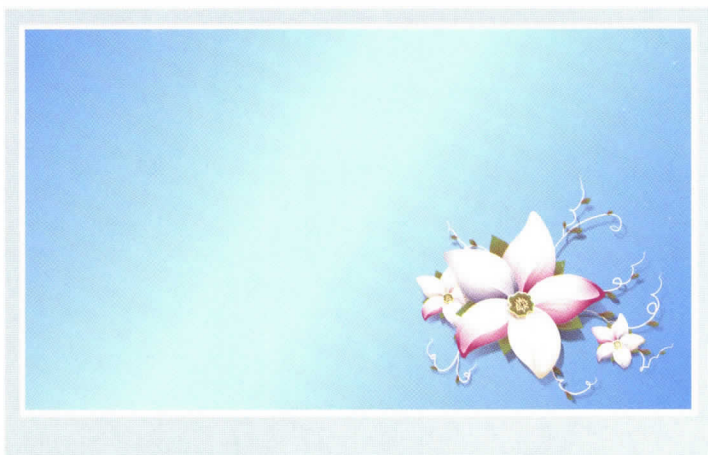
Home district : Shariatpur

Blood Group : O+^{ve}

Name of Spouse : Nasrin Sultana.

Name of Children : 1. Tasfih Rahmatullah
2. Ayesha Masfih

Feelings as a participant of 97th ACAD : BPATC is appropriate institute for enrich knowledge and Regain the physical fitness. Nice place.



MD. ISMAIL HOSSAIN

DDLG (Deputy Secretary)
Jhalakathi



Batch : 13th BCS

Contacts : Phone : 0498 63303 (O), 0498 2398 (R)
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Present Address : DC Office, Jhalakathi

Home district : Barguna

Blood Group : O⁺^{ve}

Name of Spouse : Mst. Fatema Begum.

Name of Children : 1. Md. Ibtida Fahim
2. Md. Sadman Sakib.

Feelings as a participant of 97th ACAD : Excellent. My all co-Participants of the 97th ACAD deserve thanks for inspiring and performing my activities.



MD. GOLAM MOSTOFA.

Deputy Secretary,
Finance Division,
Ministry Of Finance.



Batch : 13th BCS

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e-mail : mostosims@gmail.com,
gmostofa@finance.gov.bd

Present Address : 56/D Azimpur Govt. Quarter, Azimpur, Dhaka

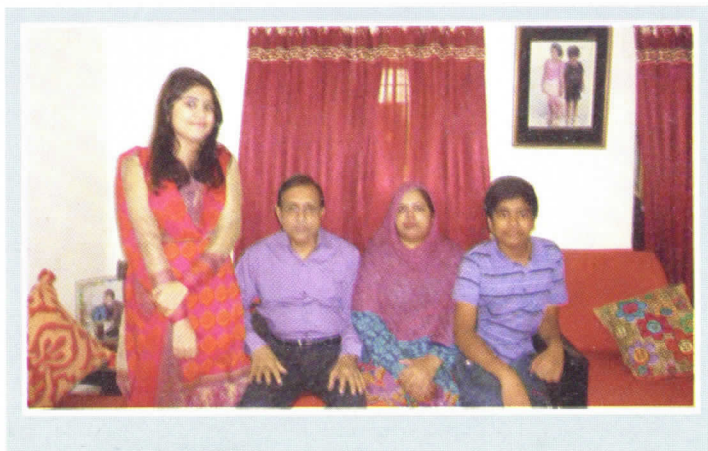
Home district : Rajbari

Blood Group : O+^{ve}

Name of Spouse : Shamima Nasrin

Name of Children : 1. Jarin Tasnim Simrin
2. Noman Saffat Sajid

Feelings as a participant of 97th ACAD : Excellent.



MD. HAMIDUR RAHMAN KHAN

First Secretary (Deputy Secretary)
National Board of Revenue, Dhaka.



Batch : 13th BCS

Contacts : Phone: +88 02 9352529 (O), 9344647 (R)
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Feelings as a participant of 97th ACAD : Undoubted the course was beneficial for gathering academic knowledge as well as physical health.



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3. Jarif Raian.

Feelings as a participant of 97th ACAD : Nice, We 13 are participating from the 13th BCS are enjoying and getting inspiration to stay here living the family members behind.



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Feelings as a participant of 97th ACAD : Mind blowing.



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&
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29.	Maleka Khayrunnessa (5900) Deputy Secretary	Ministry of Education, Dhaka
30.	Rabindra Sri Barua (6020) Chief Executive Officer	Zilla Parishad, Chittagong

Photo Gallery



Khandker Md. Iftakhar Haidar, Rector, BPATC delivers his speech at inaugural session of 97th ACAD



Dr. Gauhar Rizvi delivers lecture in a joint session of 97th ACAD & 68th SSC



Muhammad Musharraf Hossain Bhuiyan, Cabinet secretary, delivers his presentation on Governance & Development in a joint session of 68th SSC & 97th ACAD



Professor Ainun Nishat in a joint session of 68th SSC & 97th ACAD



A visit to UNDP office, Dhaka



A visit to ADB, Bangladesh Resident Mission, Dhaka



PT starts at 6 a.m



Enjoying PT



A journey to Chera Dip from Saint Martin Island



At Inani Beach



cultural programme arranged by District Administration of Cox'sbazar



Dance & Song with fun on the way to Saint Martin Island



The Civil Service of Bangladesh : Challenges and Interventions

Syed Mizanur Rahman
Director (Joint Secretary), BPATC

"imagine a civil service that is valued by ministers, and recognized as a superb source of expert, objective policy advice by external bodies, and internationally;

imagine the civil service delivering world-class, customer-focused services, day-in, day-out, frequently in partnership;

imagine a civil service hungry to learn from the best examples of change, wherever they are to be found, and with the confidence and skills to apply what they learn;

imagine a civil service attracting the best talents from every area of society;

civil servants would be trusted to be honest, objective, and impartial, and to act with integrity;

they would also be proud of, and passionate about, their work, committed to doing what they do with the pace we need and expect in the 21st Century, and with the right professional skills;

and every part of the Civil Service would command the confidence, and respect of the public we serve".

The epitomized statement, made by Sir Gus O' Donnell, the Cabinet Secretary of UK is considered as key competences of CS of the 21st Century. CS, the executive organ of the state, is often termed as bureaucrats. The administrative apparatus of all governments, from local to national is called 'bureaucracy'- a term originated from the French noun 'bureau' meaning 'office' or 'department' and the Greek verb 'kratos' meaning 'to rule'. Although, CS and Public Servant (PS) are often interchangeably used, 'civil' refers to a body of neutral experts. However, PS are generally any person, in the service of the Republic or any corporation or local authority; but not a member of defence service, a teacher or employee of university or in a commission, committee and board.

Bureaucracies had their origin in administrative domain of civilizations during the reign of ancient societies of Egypt, Babylonia, Assyria, China and India. The most elaborate bureaucracy was developed in China in the 3rd Century BC, when it was called CS. Schools and merit based examination systems were used for entrance and promotion of CS in China. During Sung Dynasty (96-1279), bureaucracy used to manage nearly every aspect of Chinese public life. The genesis of India, Pakistan and Bangladesh's bureaucracy historically goes back to the Mughal and British colonial era. Then the core functions of the CS were limited to collection of revenue, maintenance of law and order and judicial activities. CS aided Ministers to formulate policies and acted as eyes, ears and hands of the British rule. After the withdrawal of the British rule, CS continued overwhelming positions in the absence of committed politicians to look after the country's interests. Democracy was a far cry and powers were largely shared by civil and military bureaucrats in partnership with business leaders.

After a bloody-struggle, the first government of Bangladesh framed a well written Constitution and Article 21(2) states: *"Every person in the service of the Republic has a duty to strive at all times to serve the people."* The government, out of a nationalist-socialist intonation, made a tentative move to bring the bureaucracy under the effective suzerainty of political system which achieved very little success. Thus, the country experienced spells of military rules with consequential re-consolidation of bureaucratic authority into 28 to 29 unified cadre structure. Local Government System was revitalized e.g. Upazila System, for decentralized services at local levels. But services with social justice have become a 'panacea' for Bangladesh.

The 21st Century has been facing era of ICT and globalization with rapid and unprecedented changes posing challenges for developing nations to adjust. As globalization and ICT has multiple manifestations from trade to policies to technology to culture, the challenges have been prolific to administer with better technologies for developing economies like Bangladesh. For facing these challenges, the government adopt administrative reforms as the traditional Max Weberian Public Administration (PA) failed to meet the rapidly changing economic, social, political and technological trends and to respond the needs and services of the people. Development administration came into play to reduce excessive costs, inefficiency, too much intervention and lengthy process of traditional PA.

In the 1980s, following the New Public Management movement, government was trying to reinvent the market economy philosophy e.g. deregulation, privatization, contracting out, entrepreneurship,

competition, leading to economic growth. But this movement now on the wane as administration cannot always be equated with trading or business with profiteering motive suppressing people welfare which resulted in a people-centric "governance" concept all over the world. Governance as according to UNDP *"is the exercise of power or authority-political, economic, administrative or otherwise-to manage a country's resources and affairs"*. It comprises the mechanism, processes and institutions through which citizens and groups articulate their interests, exercise their legal rights, meet their obligations and mediate their differences. UNDP also acknowledges the core characteristics of good governance: participation, rule of law, transparency, responsibility, responsiveness, consensus orientation, equity, effectiveness and efficiency, accountability and strategic vision. Now a days, 'inclusive governance', a connotation of governance has gained attention to the policy managers which include:

- a) empowering the affected individuals and groups;
- b) operating in an atmosphere of mutual respect and trust;
- c) creating the conditions for stakeholders appreciating the relevant scientific evidence to meet their needs;
- d) producing practicable decisions and strategies, flexible and open to revision with time;
- e) a process recognized as legitimate and fair by the stakeholders;
- f) providing feed-back to the involved stakeholders on the decisions taken;
- g) producing a short risk governance culture among the involved actors.

On this theoretical and historical backdrop, addressing the wide-spectrum issues including development of human capital, critical infrastructure, regional competitiveness, environmental sustainability, social inclusion, health, safety, literacy and sustained growth with social justice has put CS in huge challenges. The major challenges of CS of Bangladesh can be categorized into three: Contextual, General and Organizational.

Contextual challenges can be identified as prevalence of corruption (137 in CPI, 2013), political instability (8 regimes in 39 years), absence of watchdogs (Ombudsman), Global Economic Downturns (Overseas Employment Reduction, Threats to Exports of RMGs etc.), Environmental Disasters, Pollution and climate change and Critical role of civil society, NGOs, Private Sector and Media (Absence of balanced criticism). The general challenges of CS are: (i) Change Management and responsiveness, (ii) Enhanced transparency, accountability and integrity, (iii) Better economic governance particularly public finance

management, project management and public procurement, (iv) Negotiations and economic diplomacy and (v) Adapt with modern technology (ICT). Organizational challenges include: (i) Absence of progressive career planning, (ii) Competency based professionalism, (iii) Factionalism and lack of coherence and coordination, (iv) Inadequate logistic supports and (v) Inadequate motivational incentive packages.

There has been some interventions undertaken by the government to overcome these challenges. These include: (i) Public Administration Reforms Commission: 137 Recommendations, Public Service Act, (ii) Reforms in Anti-Corruption Laws and Anti-Corruption Commission, (iii) Right to Information (RTI) Act, 2009: Information Commission, (iv) National Human Rights Commission Act, 2009, (v) e-Governance: ICT Policy 2009, e-Business, e-Education, e-Health, UISC, (vi) National Integrity Strategy, 2012, (vii) Citizen's Charter: 2nd Generation, (viii) Public Procurement Act and Public Procurement Rules, (ix) Reforms in Election Laws and Election Commission, (x) Online Connectivity with Field Administration: Video Conferencing, (xi) Help Desks in DC Offices: Information and Complaints, Grievance Redress Mechanism, and (xii) One Stop and Online Utility Payment Systems: Electricity, Taxes, Fees etc.

In spite of the interventions unfortunately, there has been a general perception that quality, competence and commitment of our CS as well as values and ethos that sustained us is on the wane. Not only that the values and spirit of self sacrifices which used to characterize the Eastern Societies, which embodied us, has yielded to material wellbeing of the West, but unbridled greed and rat race for getting rich quickly has deadened our soul. Poor remunerations and benefits, inadequate logistic supports, low prospects of career advancement and factionalism have led to further deterioration of quality and competence of our CS. The need of the hour is not only to focus on legal framework and logistic supports but also competency and knowledge based training and ICT based capacity building of CS on wider fronts encompassing national and international perspective. The 21st Century demands professional, consolidated, responsive, transparent, accountable, result based, trusted, dynamic, visionary and innovative world class CS to face the upcoming national and global challenges.

A Joint Secretary and Director (Administration) of Bangladesh Public Administration Training Centre.

Southern Bangladesh WILL NOT Go Under Sea Waters

AKM Enamul Haque
Director, BPATC

There is a growing fear that owing to Sea-Level Rise caused by Global Warming, Southern Bangladesh, like many other low-lying coastal areas around the globe will go under sea-waters. Interestingly, if one analyses the Science and Politico-Economics of Global Warming and the facts on Geomorphological Developments in the coastal districts of Bangladesh over the last one hundred years, it is not difficult to understand that nothing like that is going to happen in the foreseeable future. Geologically and Geo-morphologically we know that a big part of Bangladesh was formed as an Alluvial Floodplain with sediments coming down the mighty Ganges and Brahmaputra River Systems. That geo-morphological process is still going on and as a result, Southern Bangladesh is rather expanding further at the Meghna Estuary Area instead of going down under sea-waters.

It is necessary to know about the real agenda behind this created panic around the world about countries and parts of many countries forecasted to be going under sea waters. It is also important to know about this in order to utilize the sea-access and other economic prospects of the southern districts of Bangladesh.

Science of Global Warming

In discussing the Science of Global Warming, it is necessary at the outset to distinguish between the two concepts of Global Warming that are involved here: a. Natural Global Warming that has always been happening as a natural cycle; and b. Anthropogenic Global Warming believed by the Inter-Governmental Panel on Climate Change (IPCC) and others to be caused by human production of Carbon Di-Oxide or CO₂.

There is no doubt that a Gradual Global Warming, with short-term distortions, is taking place as part of a Natural Cycle. The Earth moves through cycles of Warm Periods and Cool Periods along with short-term distortions. These cycles have been found by scientists to have been associated with the Sun-Spot Cycles of the Sun (Fig.1a, Fig.1b).

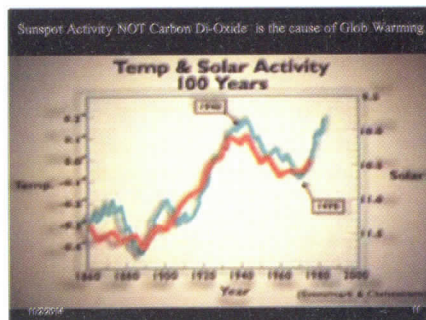


Figure 1.a

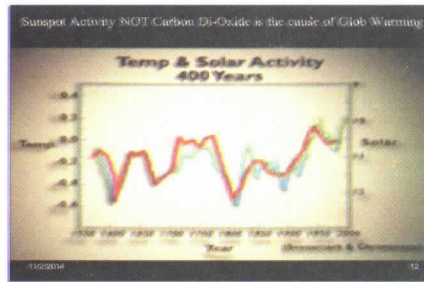


Figure 1.b

The Cycle in the last one thousand years has included the Medieval Warm Period around the 12th Century (Fig. 2) when Greenland, which is now wholly covered with ice, was found by Vikings as a "Green" Island and named it as Greenland. Then there was a Cool Period during 14th to 16th centuries, known in as the Little Ice Age (Fig. 2), when during the hardest winters the waters of the River Thames in Europe and the River Hudson in America would get frozen and wonderful Ice Fares used to be held on that ice. After that Cool Period, the Earth as well as the other planets in the Solar System has been in the Gradual Warming Cycle.

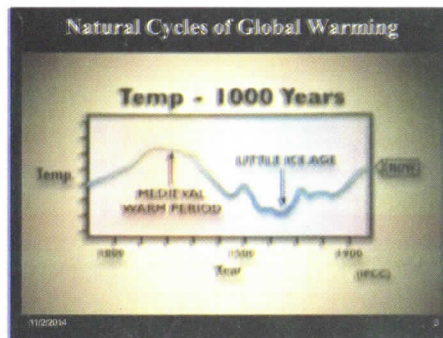


Figure 2

There is nothing, however, to panic about this Natural Global Warming to cause dramatic sea-level rises because the earth has a wonderful mechanism to balance its Ecosystems. According to Emeritus Professor Cliff Ollier of the University of Western Australia, if temperatures rise, evaporation is enhanced and there is increased rainfall and snowfall. Paradoxically, therefore, a rise of temperature may lead to increased growth of glaciers and ice-sheets. Today, for example, the ice-sheets of both Antarctica and Greenland are growing by accumulation of snow. Two Fighter Aircrafts that crashed over Greenland in 1942 have been recovered in the 1990s from a depth of 268 feet under ice cover. The pictures shown in the media by IPCC and other agencies about polar ice melting is a usual seasonal phenomenon of the polar marginal areas. They never talk about what is happening in the inner areas. And it has been pointed out by noted Researcher and Author Professor Nils-Axel Mörner of Stockholm University, who was formerly the Chairman of INQUA Commission on Sea Level Changes and Coastal Evolution, and led the Maldives Sea Level Project, and also other researchers that the sea-level is not rising.

Next, comes the concept of Anthropogenic Global Warming which is believed by the IPCC and other Pro-Climate Change campaigners to be caused by human production of Carbon Di-Oxide or CO₂. It is based on the theory advocated by Al Gore and others that when there is more Carbon Di-Oxide or CO₂ in the atmosphere, the Atmospheric Temperature goes up. The following simple historical analysis of the earth's temperature records in the last one hundred years is enough to prove that this theory is wrong.

All kinds of economic activities including Manufacturing, Transportation, etc. increased vastly around the world after the Second World War which has been termed by economists as the Post-War Economic Boom. Activities generating Carbon Di-Oxide continuously increased globally for the decades following the War. But surprisingly, global temperatures did not rise with the increase in CO₂. Instead, global temperatures continuously decreased for almost five decades up to late 70s (Fig.3). This downward trend of global temperatures led scientists to forecast an Ice Age as appears from the cover page article of Time Magazine in 1977 (Fig.4). The theory that Man-Made Carbon Di-Oxide causes global warming, therefore, doesn't fit the facts and that the so called scientific findings presented in favour of Global Warming Theory are a part of what has been described as Bad Science.

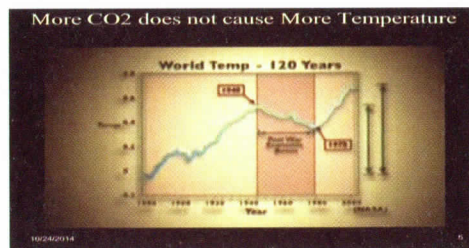


Figure 3



Figure 4

However, there is a very interesting reason why IPCC and Al Gore wants to portray Carbon Di-Oxide or CO₂ as a Pollutant causing global warming, sea-level rise, and climate change. The objectives are to impose Carbon Taxes on peoples and to establish Emissions Trading Scheme (ETS), Cap and Trade, etc. for Global Trading on Carbon Emissions. This will be clear to readers when the politics of the global warming issue as discussed below is analyzed.

Politics of the Global Warming Issue

As the Colonial Era started showing signs of coming to its end, the colonial powers and elites associated with them realized the need to create Global Governance Institutions to safeguard their widespread interests in Asia, Africa, and Americas. The Permanent Court of Arbitration (PCA) that recently made the Maritime Boundary Award for Bangladesh and India was established by Andrew Carnegie, the richest American of his time. The League of Nations established after World War I, which was described by H.G. Wells as the nucleus of Global Governance, was designed by the Council on Foreign Relations (CFR) which was a creation of the Round Table Groups established by the money donated by Cecil Rhodes and efforts made by Lord Alfred Milner both Prime Ministers of the Cape Colony ruled by the British South Africa Company in Africa. The Land for the United Nations building in New York was donated by John D. Rockefeller who was the richest man of the world for a long time. And Karns and Mingst writes in their Book: International Organizations (P.370) that the World Bank and IMF, from their inception, were elite-run institutions, that dealt with ... International Private Lenders.

According to Joan Veon and others, in order to strengthen the systems of Global Governance, the Globalists for the last several decades have been creating global problems to justify their intensification of Global Governance as the solution. According to Researcher and Author Adrian Salbuchi, Global Warming issue is being used by the Globalists along with the two other issues of Global Financial Crisis and Global War on Terror as a means to strengthen the systems of Global Governance. Interested readers may watch the Documentary titled "Global Warming or Global Governance" on YouTube to know more on that.

Global Governance has therefore been in the agenda of global elites for more than a century. Over time, the global elites have been able to strengthen themselves to emerge into what has been described as the Transnational Capitalist Class or the Transnational Capitalist Network (TCC/TCN). A clear understanding about TCC is a must for readers to fully grasp the concept of Globalization and to recognize how the world really works. Interested readers may read the article by Robinson and Harris (2000) which provides an excellent description on TCC.

According to Robinson and Harris, the new Global Ruling Bloc consists of various economic and political forces led by the TCC whose politics and policies are conditioned by the new global structure of accumulation and production. It is the logic of global accumulation, rather than national accumulation, that guides the political and economic behavior of this ruling bloc, henceforth referred to as the "Globalist Bloc". At the center of the Globalist Bloc is the TCC, comprised of the owners and managers of the Trans-National Corporations (TNCs) and other capitalists around the world who manage transnational capital. The Bloc also includes the cadre, bureaucratic managers and technicians who administer the agencies of Global Governance or the Trans-National State (TNS), such as the IMF, the World Bank, the WTO, the states of the North and the South, and other transnational forums.

The Global Governance Institutions including the United Nations, World Bank, IMF, WTO and lots of international, transnational, and global forums together, therefore, constitutes the politico-administrative framework or Trans-National State (TNS) of the TCC or TCN. For their own existence, therefore, the TCC needs to strengthen Global Governance or TNS. The issue of Man-Made Global Warming serves the purpose of strengthening Global Governance in three ways:

First, as pointed out by Adrian Salbuchi, the Global Governance Institutions have been trying to justify their intensification of Global Governance by creating issues like Global Financial Crisis, Global War on Terror, and Global Warming, Sea-Level Rise, and Climate Change. According to Joan Veon, these catastrophic issues can't be addressed by nation states acting alone. These issues will, therefore, compel nation states to yield to the global power structure of Global Governance which is controlled by the TCC from behind the scenes.

Secondly, as has been pointed out by Karl Marx, capital has the tendency for concentration and centralization in the hands of richest capitalists. As corporations and businesses are becoming more influential in every country in the face of weakening government controls over them, and with supports from UN, World Bank, IMF and other international agencies through programs promoting PPP and Private Sector Developments, this process of concentration and centralization in the hands of richest capitalists is progressing at a faster pace. The centralization of capital or the means of production is also happening at the global level through FDI and as many national capitalists are getting integrated with the TCC as local affiliates, as pointed out by Robinson and Harris. According to Professor Noam Chomsky, growing Rural-Urban Migration and consequent increases in cheap urban Wage Labour in developing countries is feeding this FDI-based Global Economic Expansion process. This process is gradually creating a situation where developing countries will largely supply Wage Labour or Workers and Managers while Ownership of Capital or the Means of Production goes largely in the hands of a few National Capitalists or the Global Elites or the TCC. This was desired long ago by David Rockefeller who said, "I want a nation of workers, not thinkers". The Issue of Global Warming contributes to this process of Global Centralization of Capital by arresting widespread industrialization in the developing countries as the burning of fossil fuels are widely discouraged and as more expensive Solar Energies or Micro-Power are being promoted by the global organizations.

Thirdly, the Global Warming Campaign was designed by the American Energy Giant Enron, British Petroleum (BP) and former US Vice President Al Gore to project Anthropogenic Carbon Di-oxide (CO₂) as a pollutant and thereby to introduce Carbon Taxes on hundreds of products and services and Global Carbon Trading in the form of Cap and Trade or Emissions Trading Scheme (ETS). Already the mass people of all countries of the world are burdened with huge number of taxes. And according to Professor Edward W. Younkins, of the Wheeling Jesuit University of West Virginia, Canada, Taxes can destroy the power of individuals to create and keep what they have created. In particular, Progressive Taxation dampens incentives to produce goods and services and **deters capital accumulation**. By a. deterring capital accumulation at the individual level through imposing additional carbon taxes and b. facilitating

capital centralization at the global level through Global Carbon Trading in the form of Cap and Trade or Emissions Trading Schemes involving buying up of carbon quota and credits of the poor countries by the TCC, the Man-Made Global Warming issue will further contribute to the process of global capital accumulation and centralization. It is because of these reasons that the Australian Senate has rejected the Australian Government's attempt to introduce Carbon Tax and ETS.

Conclusion

The theory of Man-Made Global Warming is, therefore, a Bad Science that resulted from a politico-economic agenda of the Trans-National Capitalist Class (TCC) to augment their global process of capital accumulation and centralization through imposing widespread Carbon Taxes and Global Carbon Trading (Cap and Trade and ETS) in order to strengthen their hold on Global Economy through their political arm of Global Governance and is being implemented by IPCC and other trans-national agencies which they control. Today they are spending Billions of Dollars to set-up their Global Scheme. Tomorrow, or Day After Tomorrow, we will have to start paying that back through Carbon Taxes. It is a Global Scam. Sea Levels are not rising. Southern Bangladesh, therefore, is definitely not going to go under sea waters.

The points discussed in this brief article should generate interest in the minds of the readers to study and research the Issue. The Government may also kindly consider setting up a Commission to study the Truth of the Matter giving it adequate resources to function, including, inviting British, Australian, and American experts who are working on this Issue.

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Mörner, Nils-Axel (2012). Sea Level is Not Rising. Science and Public Policy Institute.

Some more to be included here

বাবা

রবীন্দ্রশ্রী বড়ুয়া

সু্যভেনির কমিটির আহ্বায়ক শ্যামল কর্মকার স্যার কানে কানে বললেন, “স্মরণিকায় প্রকাশের জন্য একটা লিখা দিন”। লেখা লেখিতে আমার তেমন একটা চর্চা নেই। আবার লোভও জাগে এই ভেবে যে, আমার লেখা সু্যভেনিরে ছাপা হবে। এসিএডি কোর্স থেকে দেয়া খাতার বেশ কয়েকটি পাতা নষ্ট করেছি এরই মধ্যে। দু’লাইন লিখি। মন:পুত হয় না। পৃষ্ঠা ছিঁড়ি। আজকে সন্ধ্যায় শ্যামল স্যার আবার জিজ্ঞেস করলেন, “লেখা কতদূর এগুলো?”

আলবৎ মিথ্যে বলে তাঁকে আশ্বস্ত করলাম, “প্রায় শেষ”।

রুমে এসেই আবারো খাতা কলম নিয়ে বসলাম। ইউটিউব থেকে গানও শুনছিলাম। নচিকেতা’র গান।

“ছেলে আমার মস্ত মানুষ, মস্ত অফিসার
মস্ত ফ্ল্যাটে যায় না দেখা এপার ওপার।
নানান রকম জিনিস আর আসবাব দামী দামী
সবচেয়ে কম দামী ছিলাম একমাত্র আমি”।

গানের অবশিষ্ট কথাগুলো প্রায় সবারই জানা।
গানটি শুনতে শুনতে মনের অজান্তে কখন যে চোখ বেয়ে অশ্রু গড়িয়ে পড়ছিল তা আর খেয়াল করতে পারিনি। এ গানটি শুনলে আমি প্রতিবারই কাঁদি। তারপরও শুনি। তারপরও কাঁদি।

বয়স আমার পঁয়তাল্লিশ ছুঁই ছুঁই।
এখনও যখন বাড়ি যাই, আমার অশীতিপর বৃদ্ধ বাবা চামড়া কুঁচকানো হাতে আমাকে বুকে জড়িয়ে ধরে কত ভাবেই না আদর করে! আদরের ভঙ্গি দেখলে মনে হয়, এখনো আমি শিশু।
বয়সের ভারে কুঁজো হয়ে গেছে মা। বাড়ি গেলে মা আঁচল দিয়ে ঘাম মুছে দেন আমার।
গ্রামের দিকে টিস্যু পেপারের ব্যবহার এখনো খুব বেশী নেই।
ভাত খাওয়া শেষে মা এখনো আমাকে আঁচল বের করে দেন মুখ মোছার জন্য। ঠিক যেন সেই ছোট থোকা।

গানটি শুনছিলাম আর স্মৃতির পাতাগুলো থেকে ময়লা সরিয়ে বারবার অতীতকে দেখছিলাম।

গানের নিষ্ঠুর কথাগুলো বুকের ভেতরে খোঁচায়। হয়তো আমি বা অন্য কেউ বাবাকে, মাকে কষ্ট দিয়েই চলেছি।

অপরূপা স্ত্রী আর দুটো বাচ্চা নিয়ে কতই না সুখে আছি, স্বপ্ন বুনি আরো সুখের।

হয়তো বেমালুম ভুলে গেছি বাবার চামড়া কুঁচকানো হাতের আদর কিংবা মায়ের ছেঁড়া আঁচলের গন্ধ।

ফ্ল্যাটের রঙিন দেয়ালে শোভা পায় আমার অঙ্গুরা স্ত্রীর ছবি। মায়ের শীর্ণ দেহের ছবিটি হয়তো বেমানান সেখানে।

বুকের ধন সন্তান দু'টোর নানা বয়সের ছবি নানা স্টাইলে তুলে রেখেছি। মস্ন ফ্রেমে বাঁধাই করে দেয়ালে টাঙিয়েছি। অতিথিরা বসার ঘরে ঢুকেই জানতে চায়, “আপনার ছেলে? ভারী কিউট দেখাচ্ছে, মেয়েটা একদম ওর মায়ের মতো হয়েছে”। আরো কতো মন্তব্য! শুনতে ভালোই লাগে।

কিন্তু আমার মা বাবা’র যুগল ছবিটা কোথাও নেই। একটি ছবি ছিল। দেয়ালে বড্ড বেমানান বলে সযত্নে খাটের তলায় রেখে দিয়েছি। আধুনিক ফ্ল্যাটের দেয়ালে এসব একেবারে মানায় না।

দিনে অন্তত: দু’বার ফোনে জিজ্ঞেস করি বাচ্চাদের কথা। দু’মাসে একবারও মনে পড়ে না বাবার মুখ কিংবা মায়ের কথা। বাবার শরীর খুব খারাপ যাচ্ছে অনেকদিন ধরে। বেশ কয়েকবার ফোনও করেছিল। ব্যস্ততার কারণে বাবার ফোন ধরা হয়নি। অবশ্য দিন পনেরো আগে একবার রিসিভ করে বলেছিলাম, “কাজের চাপ খুব বেশী। আমি এখন আসতে পারবো না। তুমি ডাক্তার দেখাও।”

তারপরও বাবা নাছোড়বান্দা। বললো, “আমার নাতি নাতনীদেব দেখতে খুব ইচ্ছে করছে। তুমি তাদের নিয়ে শেষবারের মতো একবার আমাকে দেখে যাও, যদি পারো। তোমার মা’র অবস্থাও তেমন ভালো না।”

“দেখি, সম্ভব হলে আসবো”। এই ছিল সেদিন বাবার আকুলতার প্রত্যুত্তর।

আজ দুপুরে অপরিচিত নাম্বার থেকে বারবার কল আসছিলো।

কয়েকবার লাইন কেটে দিয়েছি।

এক পর্যায়ে বিরক্তি সহকারে ফোনটা রিসিভ করে বললাম, “কে?”

“আমি নাসির, গ্রাম থেকে বলছি। তোমার চাচাতো ভাই”।

“বলো, আমি একটু ব্যস্ত আছি। তাড়াতাড়ি বলো”।

“আধা ঘন্টা আগে চাচা ইন্তেকাল”

নচিকেতা তখনো গাইছিলো.. .. .

“নিজের হাতে ভাত খেতে পারতো নাকো খোকা

বলতাম আমি না থাকলে কি করবি রে বোকা?

ঠোঁট ফুলিয়ে কাঁদতো খোকা আমার কথা শুনে-

খোকা বোধ হয় আর কাঁদে না, নেই বুঝি আর মনে।”

মায়ের সন্ধানে

-শ্যামল আকাশ

কোন কোন কৃষ্ণ পক্ষের রাতে
যখন পরিস্কার আকাশে মিট মিট করে জ্বলে
অজস্র অগণিত তারা, গ্রহ, নক্ষত্রপুঞ্জ
আমি নিস্পলক চেয়ে থাকি খুঁজে খুঁজে ফিরি
কোথায় লুকিয়ে আছে আমার মা
আমার প্রাণাধিক প্রিয় গর্ভধারিণী ।
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যারা প্রতিনিয়ত ঘোরে চারদিকে ধ্রুবতারার
তাদের মধ্যেও সন্ধান করি মাকে
সেখানে কারো কাছে যদি অভিমানী মা আমার
নিরবে লুকিয়ে থাকে ।
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পূর্ণিমার চাঁদ তখনও হয়নি পূর্ণ
আমাকে দেখতে চেয়েও মা'র সাধ রয়ে যায় অপূর্ণ ।
হয়তো সেই অভিমানেই মা আমার লুকিয়ে বেড়ায়
ছেলেকে দেখাবেনা নিজের দেহাতীত আলো
অমৃত মায়ায় ।
আমি সন্ধান করি অনন্তকাল সন্ধান করেও যাবো
জানি এ জীবনে না হলেও অন্য কোন জীবনে
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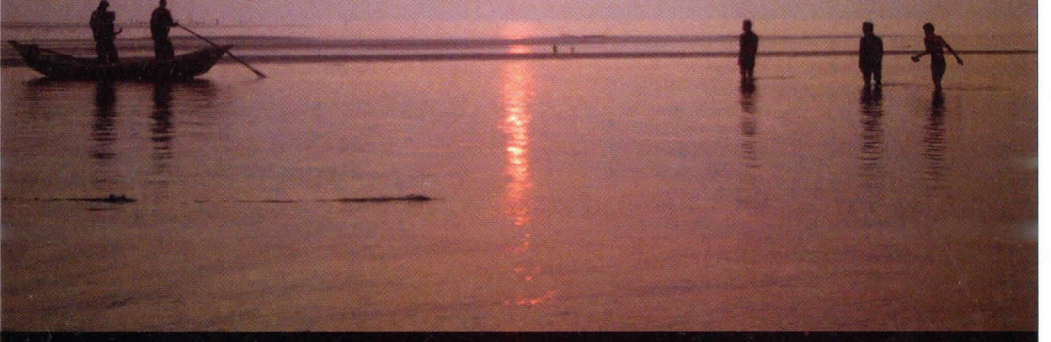
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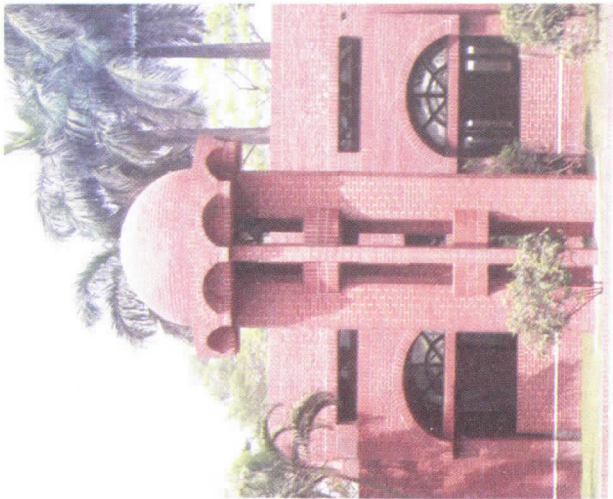
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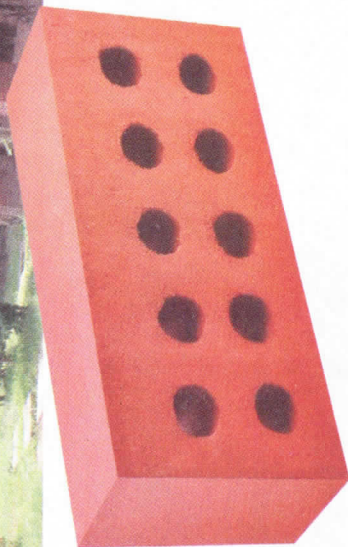
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১০ হোল ইঞ্জিনিয়ারিং ব্রিক্স

সাইজঃ ৯১/২ X ৪১/২ X ২৩/৪



চট্টগ্রাম জেলা পরিষদ ভবন



চট্টগ্রাম জেলা পরিষদের অর্থায়নে নির্মিত হাটহাজারী অভিটরিয়াম



সৌরবিদ্যুৎ চালিত চট্টগ্রাম জেলা পরিষদ



চন্দনাইশ উপজেলায় মাইগাতায় অবৈধ উদ্ধারকৃত জমিতে নির্মিত ডেইরী ফার্ম



চট্টগ্রাম জেলা পরিষদ অফিসের প্রশিক্ষণ কেন্দ্রের তবনের উর্বমুখী সম্প্রসারণ ওয় ও ৪র্থ তলা নির্মাণ



জেলা পরিষদ প্রশিক্ষণ কেন্দ্রের উৎপাদিত পণ্য বিক্রয় কেন্দ্র

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- দারিদ্র নিরসন ও নারী উন্নয়নমূলক প্রশিক্ষণ কর্মসূচীর আওতায় দরিদ্র, দুঃস্থ নারী পুরুষদের বিভিন্ন ট্রেডে প্রশিক্ষণ প্রদান
- অস্বচ্ছল, দরিদ্র, অসহায় ও দুঃস্থদের তৈরী সামগ্রী বিপণনের জন্য বিক্রয় ও প্রদর্শনী কেন্দ্র
- সৌর বিদ্যুতায়িত চট্টগ্রাম জেলা পরিষদ ভবন
- উপজেলাসমূহে দরিদ্রদের জন্য সৌর বিদ্যুতায়নের ব্যবস্থা গ্রহণ
- মুক্তিযুদ্ধের স্মৃতি রক্ষার্থে জেলা ও উপজেলায় স্মৃতিসৌধ নির্মাণ
- মার্কেট নির্মাণ ও বরাদ্দ প্রদান/কমার্শিয়াল কমপ্লেক্স নির্মাণ ও বরাদ্দ প্রদান
- অবৈধ দখল থেকে জেলা পরিষদের ভূমি উদ্ধার
- ডেইরী ফার্ম ও পোল্ট্রি ফার্ম নির্মাণ ও ইজারা প্রদান
- চট্টগ্রাম মহানগর ও জেলার উপজেলাসমূহে ডাকবাংলো ব্যবস্থাপনা
- দরিদ্র ও মেধাবী শিক্ষার্থীদের জন্য শিক্ষাবৃত্তি প্রদান
- দুঃস্থ ও অসহায় ব্যক্তি ও সামাজিক প্রতিষ্ঠানে অনুদান প্রদান
- স্যানিটেশন ব্যবস্থার উন্নয়নকল্পে পাবলিক টয়লেট নির্মাণ
- গ্রামীণ অবকাঠামো উন্নয়নে রাস্তাঘাট, ব্রীজ কালভার্ট ইত্যাদি নির্মাণ/মেরামত



চট্টগ্রাম জেলা পরিষদ

জেলা পরিষদ

চট্টগ্রাম।

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